

THE CORPORATION OF THE CITY OF ELLIOT LAKE

BY-LAW NO. 23-41

Being a By-Law to adopt the Budget (Estimates of Revenues and Expenditures) for Tax Supported Purposes for the Year 2023 for The Corporation of the City of Elliot Lake.

The Council of The Corporation of the City of Elliot Lake **ENACTS AS FOLLOWS:**

WHEREAS, The Corporation of the City of Elliot Lake (hereinafter referred to as "The City") shall in each year prepare and adopt a budget including estimates of all sums required during the year for the purposes of the City of Elliot Lake pursuant to Section 290 of the Municipal Act, S.O. 2001, c. 25, as amended;

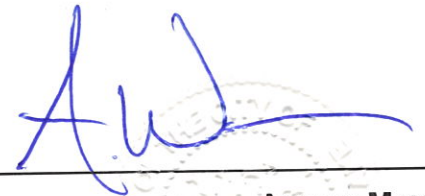
AND WHEREAS Council has considered the sums required during the year for City purposes and is prepared to pass a budget for the year 2023;

AND WHEREAS it is now necessary to adopt the estimates of revenues and expenditures for the City of Elliot Lake.

NOW THEREFORE, the Council of The Corporation of the City of Elliot Lake Enacts as follows:

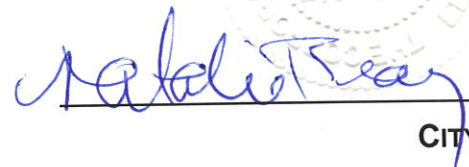
1. **THAT** the current estimates of operating revenues and expenditures for tax purposes for the City are hereby adopted as set out in the attached Schedule "A", to be known as the 2023 Tax Supported Operating Budget.
2. **THAT** the capital projects estimates for expenditures and revenues for tax purposes are hereby adopted as set out in the attached Schedule "B", to be known as the 2023 Tax Supported Capital Budget.
3. **THAT** Schedules "A" and "B" form and become part of this by-law.
4. **THAT** this by-law shall come into force and effect upon receiving the final passing thereof.

PASSED this 8th day of May, 2023.



ACTING MAYOR

A. WANNAN



CITY CLERK

N. BRAY

SCHEDULE A: CITY OF ELLIOT LAKE
2023 Budget
Summary

| | 2023 Budget \$ | 2022 Budget \$ | Variance \$ | Percent Change % | 2022 Actuals Unaudited \$ | 2021 Actual \$ |
|-----------------------------------|----------------------|----------------------|----------------|------------------------|---------------------------------|----------------------|
| OPERATIONS | | | | | | |
| Taxation & Grants and PIL's | (22,470,413) | (21,691,140) | (779,273) | 3.59% | (21,793,094) | (21,217,275) |
| Council | 193,063 | 180,624 | 12,439 | 6.89% | 175,814 | 150,919 |
| CAO | 391,832 | 422,710 | (30,878) | -7.30% | 403,721 | 415,984 |
| Corporate Services | 4,435,955 | 4,216,528 | 219,427 | 5.20% | 3,883,677 | 4,207,735 |
| Protective Services | 2,404,854 | 2,194,613 | 210,241 | 9.58% | 2,031,819 | 2,090,442 |
| Infrastructure Services | 7,444,991 | 7,203,421 | 241,571 | 3.35% | 7,395,858 | 6,695,020 |
| Recreation and Culture | 1,142,148 | 1,141,957 | 191 | 0.02% | 823,179 | 810,477 |
| Economic Development | 360,458 | 405,564 | (45,106) | -11.12% | 263,883 | 185,135 |
| Outside Boards & Agencies | 6,097,112 | 5,925,724 | 171,387 | 2.89% | 5,826,546 | 6,067,279 |
| (SURPLUS) / DEFICIT | - | - | - | - | (988,598) | (594,283) |
| WATER AND SEWER | | | | | | |
| Revenue | (5,829,974) | (5,447,684) | (382,290) | 7.02% | (5,453,108) | (5,066,770) |
| Plants | 1,375,796 | 1,405,420 | (29,624) | -0.54% | 1,222,004 | 1,255,304 |
| Sewers | 1,153,610 | 989,482 | 164,128 | 3.01% | 892,416 | 963,664 |
| Water Treatment | 1,177,338 | 1,068,454 | 108,884 | 2.00% | 959,795 | 1,060,711 |
| Capital Program Contributions | 2,123,230 | 1,984,327 | 138,903 | 2.55% | 1,984,328 | 1,771,721 |
| (SURPLUS) / DEFICIT | - | - | - | - | (394,565) | (15,370) |
| ELRDC | | | | | | |
| Revenue and Deposits | - | - | - | - | - | - |
| Cost of Goods Sold | - | - | - | - | - | - |
| Interest Bank Account | - | - | - | - | (60,997) | (22,827) |
| Honorarium and Benefits | - | - | - | - | 163 | 764 |
| General Expenses | - | - | - | - | 20,267 | 7,628 |
| Contracted Services | - | - | - | - | - | 25,668 |
| Transfer to Reserve | - | - | - | - | - | - |
| (SURPLUS) / DEFICIT | - | - | - | - | (40,568) | 11,232 |
| GLOBAL (SURPLUS) / DEFICIT | \$ | \$ | \$ | - | (\$1,423,731) | (\$598,421) |

TAX RATES

2022 Levy (\$13,171,307)
2023 Levy (\$13,931,968)
Difference \$760,661

Global Levy Percentage Change 5.78%
5.78%



| Median/Typical Property Estimated Municipal Taxes | 2023 CVA | Actual Taxes 2022 | Estimated Tax as presented | % Increase from 2022 |
|--|-------------|----------------------|-------------------------------|-------------------------|
| Single Family Home | \$98,000 | \$2,022 | \$2,127 | 5.15% |
| Seasonal Recreational Dwelling | \$195,000 | \$3,683 | \$3,869 | 5.07% |
| Residential Condominium Unit | \$61,000 | \$1,259 | \$1,324 | 5.15% |
| Managed Forest | \$29,500 | \$139 | \$146 | 5.07% |
| Apartment Building | \$1,367,000 | \$52,558 | \$55,264 | 5.15% |
| Small Office Building | \$155,000 | \$4,718 | \$4,961 | 5.15% |
| Small Retail Commercial Property | \$168,000 | \$6,827 | \$7,239 | 6.03% |
| Standard Industrial Property | \$236,000 | \$7,184 | \$7,554 | 5.15% |
| | | | average | 5.24% |

2023 Budget

Detailed Summary

| Functional Division | 2023 Budget \$ | 2022 Budget \$ | Variance \$ | Percent Change % | 2022 Actuals Unaudited \$ | 2021 Actual \$ |
|--------------------------------------|----------------------|----------------------|----------------|------------------------|---------------------------------|----------------------|
| Mayor & Council | | | | | | |
| Mayor & Council | 193,063 | 180,624 | 12,439 | 6.89% | 175,814 | 150,919 |
| CAO | | | | | | |
| CAO | 391,832 | 422,710 | (30,878) | -7.30% | 403,721 | 415,984 |
| Corporate Services | | | | | | |
| Clerk | 403,666 | 400,759 | 2,907 | 0.73% | 402,460 | 233,379 |
| Human Resources | 394,238 | 390,288 | 3,949 | 1.01% | 329,547 | 283,058 |
| Information Technology | 862,399 | 870,727 | (8,328) | -0.96% | 666,084 | 725,938 |
| Woodlands Cemetery | 41,679 | 41,679 | 0 | 0.00% | 18,474 | 20,169 |
| Family Health Team | 304,000 | 204,000 | 100,000 | 49.02% | 197,494 | 173,650 |
| Long Term Debt Pearson Plaza | 131,680 | 131,680 | - | 0.00% | 134,389 | 137,098 |
| Treasury | 817,597 | 759,312 | 58,285 | 7.68% | 763,227 | 1,005,913 |
| General Government | 1,480,696 | 1,418,083 | 62,613 | 4.42% | 1,372,002 | 1,628,532 |
| Taxation & General Revenue | (22,470,413) | (21,691,140) | (779,273) | 3.59% | (21,793,094) | (21,217,275) |
| Protective Services | | | | | | |
| Fire Department | 2,103,090 | 1,933,257 | 169,833 | 8.78% | 1,758,412 | 1,897,974 |
| Emergency Management | 7,993 | 8,986 | (992) | -11.04% | 4,964 | 6,231 |
| Building Control | 166,604 | 129,936 | 36,668 | 28.22% | 101,450 | 94,204 |
| ByLaw Enforcement | 130,167 | 125,242 | 4,924 | 3.93% | 169,753 | 96,398 |
| Committee of Adjustment | (3,000) | (2,808) | (192) | 6.84% | (2,761) | (4,366) |
| Infrastructure Services | | | | | | |
| Facilities | 1,403,038 | 1,486,857 | (83,819) | -5.64% | 1,378,731 | 1,393,641 |
| Operations | 559,537 | 565,382 | (5,845) | -1.03% | 554,161 | 583,706 |
| Public Works | 3,042,622 | 2,737,988 | 304,633 | 11.13% | 2,779,879 | 2,560,490 |
| Roads Maintenance | 690,592 | 660,898 | 29,695 | 4.49% | 574,659 | 476,978 |
| Conventional Transit | 279,853 | 315,611 | (35,758) | -11.33% | 234,617 | 259,810 |
| Accessible Transit | 198,218 | 194,286 | 3,932 | 2.02% | 194,322 | 190,710 |
| Airport | 287,443 | 211,657 | 75,786 | 35.81% | 145,925 | 236,944 |
| Street Lighting | 212,323 | 210,461 | 1,862 | 0.88% | 199,803 | 275,311 |
| Storm Sewer | 46,297 | 57,609 | (11,311) | -19.63% | 37,664 | 59,481 |
| Waste Management | 432,370 | 439,075 | (6,705) | -1.53% | 988,520 | 298,118 |
| Parks | 292,698 | 323,597 | (30,899) | -9.55% | 307,577 | 359,832 |
| Recreation and Culture | | | | | | |
| Grants to Seniors Centre | 25,000 | 25,000 | - | 0.00% | 25,000 | 25,000 |
| Recreation | 432,529 | 368,897 | 63,631 | 17.25% | 366,759 | 192,337 |
| Golf Course | 70,000 | 90,000 | (20,000) | -22.22% | 20,863 | 6,302 |
| Ski Hill | 59,000 | 59,000 | - | 0.00% | 55,759 | 59,301 |
| Collins Hall | (15,850) | (13,500) | (2,350) | 17.41% | (19,397) | (24,188) |
| Centennial Arena | (18,913) | 25,001 | (43,914) | -175.65% | (53,592) | (24,737) |
| Ruben Yli Juuti Centre | 375,240 | 370,284 | 4,956 | 1.34% | 319,269 | 263,169 |
| Parks | 77,764 | 74,234 | 3,531 | 4.76% | 27,641 | 90,767 |
| Welcome Centre | 6,467 | 8,121 | (1,654) | -20.37% | 4,581 | 40,008 |
| Miners Monument | 2,500 | 2,500 | - | 0.00% | 4,549 | 1,500 |
| Arts & Culture | 100 | 4,100 | (4,000) | -97.56% | 55 | 82,887 |
| Arts Tour | 4,000 | 5,750 | (1,750) | -30.43% | - | 544 |
| Nuclear Museum | 103,062 | 101,320 | 1,742 | 1.72% | 47,225 | 84,112 |
| Community Events | 10,000 | 10,000 | - | 0.00% | 8,828 | 4,168 |
| Special Events | 11,250 | 11,250 | - | 0.00% | 15,640 | 9,308 |
| Economic Development | | | | | | |
| Economic Development | 360,458 | 405,564 | (45,106) | -11.12% | 263,883 | 185,135 |
| Outside Boards & Agencies | | | | | | |
| Policing | 2,703,871 | 2,668,798 | 35,073 | 1.31% | 2,628,771 | 2,888,611 |
| Health Unit | 459,870 | 432,137 | 27,733 | 6.42% | 432,137 | 392,852 |
| Paramedic Services | 1,081,692 | 1,037,401 | 44,292 | 4.27% | 1,064,835 | 1,059,657 |
| Social Assistance | 314,682 | 301,797 | 12,885 | 4.27% | 290,733 | 301,445 |
| Housing Services | 739,378 | 709,103 | 30,275 | 4.27% | 715,248 | 708,277 |
| Board | 24,495 | 23,492 | 1,003 | 4.27% | - | - |
| Children's Services | 179,439 | 172,092 | 7,347 | 4.27% | 173,069 | 171,891 |
| Library | 593,684 | 580,905 | 12,779 | 2.20% | 521,753 | 544,545 |
| Operating (Surplus) Deficit | - | - | - | | (988,599) | (594,284) |

| City of Elliot Lake | 2023 Budget | 2022 Budget | Variance | 2022 Actuals Unaudited | 2021 Actual |
|---|----------------|----------------|-----------------|---------------------------|----------------|
| MAYOR & COUNCIL | | | | | |
| SALARIES AND BENEFITS | 163,430 | 153,751 | 9,679 | 149,741 | 149,619 |
| GENERAL STATIONERY & OFFICE | - | 323 | (323) | 4,206 | 100 |
| CONFERENCES & TRAINING | 29,633 | 26,549 | 3,083 | 21,867 | 1,201 |
| Total Mayor & Council | 193,063 | 180,624 | 12,439 | 175,814 | 150,919 |
| CHIEF ADMINISTRATIVE OFFICER | | | | | |
| SALARIES & BENEFITS | 369,434 | 396,960 | (27,526) | 381,581 | 407,624 |
| SUBSCRIPTIONS & SUNDRY | 898 | 600 | 298 | 811 | 915 |
| TRAVEL, CONFERENCES & CONVENTIONS | 11,000 | 8,500 | 2,500 | 10,656 | 1,142 |
| MEMBERSHIPS | 1,500 | 1,000 | 500 | 1,433 | 864 |
| GENERAL STATIONERY & OFFICE | 1,500 | 650 | 850 | 1,606 | 654 |
| CONTRACTED SERVICES | 7,500 | 15,000 | (7,500) | 7,635 | 4,785 |
| Total Chief Administrative Officer | 391,832 | 422,710 | (30,878) | 403,721 | 415,984 |
| CORPORATE SERVICES | | | | | |
| Election | | | | | |
| TRANSFER FROM RESERVE & MISC REVENUE | - | (74,554) | 74,554 | (52,216) | - |
| SALARIES AND BENEFITS | - | 51,874 | (51,874) | 32,429 | - |
| ELECTION EXPENSES | - | 41,772 | (41,772) | 19,990 | 3,217 |
| SUBTOTAL | - | 19,092 | (19,092) | 204 | 3,217 |
| Clerk | | | | | |
| MARRIAGE LICENCES REVENUE | (3,600) | (2,500) | (1,100) | (5,850) | (3,380) |
| MISCELLANEOUS REVENUE | (11,850) | (4,200) | (7,650) | (19,509) | (10,131) |
| SALARIES & BENEFITS | 355,497 | 318,638 | 36,859 | 340,438 | 198,719 |
| GENERAL STATIONERY & OFFICE | 1,918 | 6,728 | (4,810) | 15,702 | 6,902 |
| CONFERENCES & CONVENTIONS | 2,500 | 2,500 | - | 2,300 | 643 |
| MEMBERSHIPS | 500 | 500 | - | 412 | 458 |
| CONSULTANT FEES | 35,000 | 35,000 | - | 44,103 | 15,703 |
| TRANSFER TO RESERVE | 22,500 | 22,500 | - | 22,500 | 20,000 |
| MARRIAGE LICENCES EXPENSES | 1,200 | 2,500 | (1,300) | 2,160 | 1,248 |
| SUBTOTAL | 403,666 | 381,666 | 21,999 | 402,257 | 230,162 |
| Human Resources | | | | | |
| SALARIES & BENEFITS | 184,709 | 163,236 | 21,473 | 156,059 | 117,337 |
| RETIRED EMPLOYEES BENEFITS | 94,059 | 87,483 | 6,576 | 76,567 | 92,813 |
| RECRUITMENT COSTS | 10,000 | 10,000 | - | 6,747 | 3,378 |
| GENERAL STATIONERY & OFFICE | 1,460 | 1,949 | (489) | 652 | 893 |
| ADVERTISING & PROMOTIONS | 4,000 | 4,000 | - | 2,078 | 5,592 |
| CONTRACTED SERVICES | 40,000 | 50,000 | (10,000) | 38,707 | 35,375 |
| EMPLOYEE SERVICE | 6,210 | 6,820 | (610) | 5,101 | 2,430 |
| CONTRACT NEGOTIATIONS | 20,000 | 35,000 | (15,000) | 13,203 | 3,895 |
| SUBTOTAL | 360,438 | 358,488 | 1,949 | 299,113 | 261,713 |

| City of Elliot Lake | 2023 Budget | 2022 Budget | Variance | 2022 Actuals Unaudited | 2021 Actual |
|---|----------------|----------------|----------------|---------------------------|----------------|
| Professional Development | | | | | |
| TRAINING COURSES - UNION | 2,500 | 2,500 | - | 509 | 1,381 |
| TRAINING COURSES - MANAGEMENT | 4,500 | 4,500 | - | 3,895 | 2,228 |
| SUBTOTAL | 7,000 | 7,000 | - | 4,404 | 3,609 |
| Health and Safety | | | | | |
| SALARIES AND BENEFITS | - | - | - | - | (204) |
| SUBSCRIPTIONS | 1,100 | 1,100 | - | - | 506 |
| CONFERENCES & CONVENTIONS | 1,200 | 1,200 | - | - | - |
| TRAINING | 17,000 | 15,000 | 2,000 | 19,906 | 15,057 |
| CONTRACTED SERVICES & WSIB AUDIT | 7,500 | 7,500 | - | 6,124 | 2,377 |
| SUBTOTAL | 26,800 | 24,800 | 2,000 | 26,030 | 17,736 |
| Information Technology | | | | | |
| SALARIES & BENEFITS | 386,521 | 374,502 | 12,018 | 325,149 | 357,690 |
| GENERAL STATIONERY & OFFICE | - | 437 | (437) | 157 | 170 |
| INTERNET CHARGES | 21,378 | 21,378 | - | 15,242 | 21,378 |
| COMPUTER SOFTWARE | 233,100 | 55,000 | 178,100 | 16,397 | 9,280 |
| COMPUTER HARDWARE MAINTENANCE | 60,000 | 60,000 | - | 89,615 | 28,014 |
| CONFERENCES, TRAINING & MEMBERSHIPS | 9,400 | 9,400 | - | 2,629 | 369 |
| CONTRACTED SERVICES | 102,000 | 300,009 | (198,009) | 166,894 | 259,036 |
| TRANSFER TO RESERVE | 50,000 | 50,000 | - | 50,000 | 50,000 |
| SUBTOTAL | 862,399 | 870,727 | (8,328) | 666,084 | 725,938 |
| Residential Development -- Wireless Towers | | | | | |
| MISCELLANEOUS REVENUE | (64,143) | (48,000) | (16,143) | (61,461) | (69,876) |
| LICENCE FEES & EQUIPMENT | 2,723 | 12,500 | (9,777) | 5,120 | 426 |
| HYDRO | 6,335 | 5,612 | 723 | 6,034 | 5,664 |
| MUNICIPAL TAXES | 29,290 | - | 29,290 | 27,895 | - |
| TRANSFER TO RESERVE | 25,796 | 29,888 | (4,093) | 22,411 | 63,786 |
| SUBTOTAL | - | - | - | - | - |
| Woodlands Cemetery | | | | | |
| CARE AND MAINTENANCE | (10,000) | (10,000) | - | (7,651) | (12,830) |
| MARKER INSTALLATION FEES | (750) | (750) | - | (800) | (700) |
| BURIAL CHARGES | (22,184) | (20,661) | (1,523) | (23,425) | (19,353) |
| SALE PLOTS, NICHE & BENCHES | (47,690) | (47,915) | 224 | (28,926) | (58,515) |
| INTEREST BANK ACCOUNT | (3,000) | (3,000) | - | (3,071) | (3,988) |
| DISTRIBUTED WAGES | 36,846 | 43,355 | (6,509) | 33,184 | 32,331 |
| MATERIALS & LICENCE FEES | 12,000 | 12,000 | - | 4,904 | 2,395 |
| HYDRO | 355 | 328 | 27 | 338 | 301 |
| NICHE PLAQUES | 15,464 | 14,684 | 780 | 11,172 | 19,985 |
| GENERAL STATIONERY & OFFICE | 9,096 | 609 | 8,486 | 727 | 611 |
| CONTRACTED SERVICES | 7,990 | 9,071 | (1,080) | 457 | 8,205 |
| CARE AND MAINTENANCE | 10,750 | 10,750 | - | 8,451 | 13,530 |
| TRANSFER TO RESERVE | 20,595 | 20,707 | (112) | 13,177 | 27,002 |
| VEHICLE & MACHINERY | 12,207 | 12,500 | (293) | 9,938 | 11,194 |
| SUBTOTAL | 41,679 | 41,679 | - | 18,474 | 20,169 |

| City of Elliot Lake | 2023 Budget | 2022 Budget | Variance | 2022 Actuals Unaudited | 2021 Actual |
|---|----------------|----------------|----------------|---------------------------|----------------|
| Family Heath Team | | | | | |
| MEDICAL CLINIC MUNICIPAL TAXES | 32,000 | 32,000 | - | 24,808 | 57,650 |
| CONTRACTED SERVICES | 122,000 | 122,000 | - | 122,686 | 116,000 |
| TRANSFER TO RESERVE | 150,000 | 50,000 | 100,000 | 50,000 | - |
| SUBTOTAL | 304,000 | 204,000 | 100,000 | 197,494 | 173,650 |
| Debenture - Pearson Plaza | | | | | |
| LONG TERM DEBT PRINCIPAL | 98,500 | 98,500 | - | 98,500 | 98,500 |
| LONG TERM DEBT INTEREST | 33,180 | 33,180 | - | 35,889 | 38,598 |
| SUBTOTAL | 131,680 | 131,680 | - | 134,389 | 137,098 |
| Treasury | | | | | |
| TAX & WATER CERTIFICATES | (29,000) | (29,000) | - | (26,099) | (31,647) |
| MISCELLANEOUS REVENUE & GRANTS | (9,500) | (9,500) | - | (12,957) | (73,475) |
| INTEREST ON CURRENT TAXES & RECEIVABLES | (121,000) | (121,000) | - | (130,284) | (155,307) |
| INTEREST BANK ACCOUNT | (163,710) | (163,710) | - | (360,394) | (127,984) |
| INVESTMENT INCOME | (190,000) | (190,000) | - | (10,282) | (131,057) |
| SALARIES & BENEFITS | 714,110 | 635,737 | 78,373 | 612,255 | 620,946 |
| GENERAL STATIONERY & OFFICE | - | 10,072 | (10,072) | 6,432 | 6,058 |
| CONFERENCES, TRAINING & MEMBERSHIPS | 10,000 | 10,000 | - | 2,637 | 3,390 |
| POSTAGE | 12,518 | 11,063 | 1,455 | 12,709 | 11,327 |
| CONTRACTED SERVICES | 25,000 | 40,000 | (15,000) | 8,015 | 13,163 |
| PENALTY & BANK CHARGES | 11,200 | 11,200 | - | 7,203 | 73,247 |
| GENERAL ACCOUNT WRITE OFFS | 2,500 | 2,500 | - | 9,548 | 5,915 |
| TRANSFER TO RESERVE | 353,710 | 353,710 | - | 370,676 | 261,954 |
| MUNICIPAL PROPERTY ASSESSMENT CORP | 135,841 | 137,260 | (1,419) | 137,260 | 139,086 |
| AUDIT & ACCOUNTING | 39,500 | 37,000 | 2,500 | 35,115 | 39,786 |
| SUBTOTAL | 791,170 | 735,333 | 55,837 | 661,834 | 655,402 |
| Financial Expenses | | | | | |
| TAX REDUCTIONS REASSESSMENT & PENALTIE | 2,012 | 1,416 | 596 | 77,066 | 324,077 |
| CHARITY TAX REBATE PROGRAM | 12,643 | 12,151 | 492 | 11,766 | 14,261 |
| LOW INCOME-SENIORS/DISABLED | 1,851 | 1,566 | 285 | 2,640 | 1,513 |
| COMM/IND VACANCY REBATE PROGRAM | 9,922 | 8,846 | 1,076 | 9,920 | 10,660 |
| SUBTOTAL | 26,427 | 23,979 | 2,448 | 101,392 | 350,511 |

| City of Elliot Lake | 2023 Budget | 2022 Budget | Variance | 2022 Actuals Unaudited | 2021 Actual |
|---|--------------------|---------------------|-------------------|---------------------------|---------------------|
| General Government | | | | | |
| INSURANCE RECOVERIES | - | - | - | (27,504) | (7,213) |
| BUILDING & FACILITIES RENT & MISC REVENUE | (18,060) | (18,060) | - | (14,234) | (14,603) |
| GENERAL STATIONERY & OFFICE | 28,988 | 11,953 | 17,035 | 13,406 | 9,991 |
| SPECIAL EXP-CIVIC CENTRE | - | - | - | - | - |
| HYDRO | 660 | 754 | (94) | 629 | 682 |
| MUNICIPAL TAXES | 83,424 | 109,664 | (26,240) | 79,452 | 104,442 |
| SUNDRY EXPENSES | 7,246 | 9,905 | (2,659) | 6,197 | 6,002 |
| MEMBERSHIPS | 7,193 | 7,646 | (453) | 5,343 | 3,420 |
| POSTAGE | 487 | 853 | (366) | 3,566 | 1,767 |
| TELEPHONE | 31,500 | 31,500 | - | 76,457 | 72,581 |
| PHOTOCOPIING EXPENSES | 10,858 | 12,489 | (1,630) | 9,316 | 10,045 |
| ADVERTISING & PROMOTIONS | 35,000 | 39,403 | (4,403) | 28,018 | 39,732 |
| CELL PHONES | 20,806 | 17,742 | 3,064 | 17,609 | 14,699 |
| LEGAL | 200,000 | 200,000 | - | 219,779 | 399,528 |
| CONTRACTED SERVICES | 50,000 | 20,000 | 30,000 | 5,812 | 6,717 |
| COMMUNITY RELATIONS | 20,970 | 10,500 | 10,470 | 20,000 | 20,000 |
| INSURANCE PREMIUMS | 858,749 | 793,179 | 65,570 | 793,179 | 681,905 |
| INSURANCE CLAIMS | 76,006 | 108,556 | (32,550) | 69,151 | 211,473 |
| PENALTY & BANK CHARGES | 6,868 | 2,000 | 4,868 | 5,826 | 7,363 |
| TRANSFER TO RESERVE | 60,000 | 60,000 | - | 60,000 | 60,000 |
| SUBTOTAL | 1,480,696 | 1,418,083 | 62,613 | 1,372,002 | 1,628,532 |
| Total Corporate Services | 4,435,955 | 4,216,528 | 219,427 | 3,883,677 | 4,207,735 |
| TAXES AND TRANSFERS | | | | | |
| MUNICIPAL TAXATION | - | (13,171,307) | 13,171,307 | (13,249,884) | (12,683,595) |
| EDUCATION | (1,323,992) | (1,439,200) | 115,208 | (1,323,992) | (1,316,033) |
| PAYMENT IN LIEU | (348,445) | (329,833) | (18,612) | (353,211) | (343,679) |
| LEVY FOR EDUCATION | 1,323,992 | 1,439,200 | (115,208) | 1,323,992 | 1,316,033 |
| SUBTOTAL | (348,445) | (13,501,140) | 13,152,695 | (13,603,094) | (13,027,275) |
| General Government | | | | | |
| ONT MUN PARTNERSHIP FUND | (8,190,000) | (8,190,000) | - | (8,190,000) | (8,190,000) |
| SUBTOTAL | (8,190,000) | (8,190,000) | - | (8,190,000) | (8,190,000) |
| Total Taxes and Transfers | (8,538,445) | (21,691,140) | 13,152,695 | (21,793,094) | (21,217,275) |

| City of Elliot Lake | 2023 Budget | 2022 Budget | Variance | 2022 Actuals Unaudited | 2021 Actual |
|---------------------------------------|------------------|------------------|----------------|---------------------------|------------------|
| PROTECTIVE SERVICES | | | | | |
| Fire Department | | | | | |
| REVENUE | (27,268) | (25,281) | (1,987) | (35,311) | (29,227) |
| SALARIES & BENEFITS | 1,792,783 | 1,622,376 | 170,407 | 1,493,233 | 1,580,338 |
| BUILDING MAINTENANCE | 20,000 | 20,000 | - | 8,870 | 19,625 |
| REPAIR PARTS | 13,000 | 13,000 | - | 6,239 | 41,448 |
| UNIFORMS | 8,300 | 8,300 | - | 6,316 | 4,303 |
| GENERAL STATIONERY & OFFICE | 11,043 | 11,569 | (526) | 10,957 | 11,600 |
| EQUIPMENT SUPPLIES | 42,000 | 42,000 | - | 44,818 | 40,219 |
| UTILITIES | 11,820 | 11,373 | 447 | 11,242 | 9,933 |
| CONFERENCES, TRAINING & MEMBERSHIPS | 35,300 | 35,300 | - | 21,373 | 3,188 |
| CONTRACTED SERVICES & COMMUNITY RELAT | 43,962 | 42,470 | 1,491 | 38,525 | 64,397 |
| TRANSFER TO RESERVE | 152,150 | 152,150 | - | 152,150 | 152,150 |
| SUBTOTAL | 2,103,090 | 1,933,257 | 169,833 | 1,758,412 | 1,897,974 |
| Emergency Mgmt. | | | | | |
| OFFICE, TRAINING & MEMBERSHIPS | 7,993 | 8,986 | (992) | 4,964 | 6,231 |
| SUBTOTAL | 7,993 | 8,986 | (992) | 4,964 | 6,231 |
| Building Control | | | | | |
| PERMITS & OTHER REVENUE | (103,131) | (98,958) | (4,173) | (91,849) | (103,476) |
| SALARIES & BENEFITS | 239,202 | 197,382 | 41,820 | 151,779 | 106,533 |
| GENERAL STATIONERY & OFFICE | 1,383 | 2,412 | (1,029) | 2,850 | 1,962 |
| CONFERENCES, TRAINING & MEMBERSHIPS | 6,150 | 6,100 | 50 | 1,809 | 1,041 |
| CONSULTANT FEES | 1,000 | 1,000 | - | 725 | 823 |
| CONTRACTED SERVICES | 22,000 | 22,000 | - | 36,136 | 87,322 |
| SUBTOTAL | 166,604 | 129,936 | 36,668 | 101,450 | 94,204 |
| By-law Enforcement | | | | | |
| FINES - COURT | (72,138) | (72,138) | - | (6,511) | (102,301) |
| MISCELLANEOUS PROV GRANTS | - | - | - | - | (5,000) |
| PROPERTY STANDARDS TAX RECOVERY | (25,000) | (25,000) | - | (17,241) | (46,528) |
| FINES - TRAFFIC VIOLATIONS | (3,513) | (2,574) | (940) | (5,260) | (1,820) |
| GENERAL LICENCES | (20,000) | (17,383) | (2,617) | (20,390) | (4,246) |
| PET LICENCES & FEES | (17,854) | (18,320) | 467 | (20,115) | (14,893) |
| TAXI LICENCES & PARKING PERMITS | (2,970) | (2,916) | (54) | (2,935) | (2,915) |
| SALARIES & BENEFITS | 226,370 | 218,920 | 7,450 | 210,653 | 203,339 |
| BUILDING MAINTENANCE | 2,500 | 2,500 | - | 686 | - |
| EQUIPMENT & ANIMAL SUPPLIES | 3,453 | 3,572 | (119) | 2,752 | 6,859 |
| UNIFORMS | 3,805 | 2,605 | 1,201 | 3,901 | 3,247 |
| GENERAL STATIONERY & OFFICE | 2,951 | 4,962 | (2,011) | 4,748 | 7,346 |
| HYDRO | 4,856 | 3,249 | 1,607 | 4,624 | 3,642 |
| TAGS & LICENCES | 500 | 500 | - | - | - |
| CONFERENCES, TRAINING & MEMBERSHIPS | 2,207 | 2,265 | (58) | 263 | 742 |
| PROPERTY STANDARDS ORDERS | 25,000 | 25,000 | - | 14,578 | 48,926 |
| SUBTOTAL | 130,167 | 125,242 | 4,924 | 169,753 | 96,398 |

| City of Elliot Lake | 2023 Budget | 2022 Budget | Variance | 2022 Actuals Unaudited | 2021 Actual |
|--|------------------|------------------|------------------|---------------------------|------------------|
| Committee Of Adjustment | | | | | |
| MISCELLANEOUS REVENUE | (3,000) | (3,000) | - | (2,800) | (4,560) |
| GENERAL STATIONERY & OFFICE | - | 192 | (192) | 39 | 194 |
| SUBTOTAL | (3,000) | (2,808) | (192) | (2,761) | (4,366) |
| Total Protective Services | 2,404,854 | 2,194,613 | 210,241 | 2,031,819 | 2,090,442 |
| INFRASTRUCTURE SERVICES | | | | | |
| Facilities - Administration | | | | | |
| MISCELLANEOUS GRANTS & REVENUE | (2,500) | (2,500) | - | (2,076) | (2,524) |
| SALARIES & BENEFITS | 170,693 | 412,205 | (241,512) | 389,918 | 389,575 |
| MATERIALS | 2,234 | 1,060 | 1,174 | 4,508 | 411 |
| SUNDRY EXPENSES | 1,500 | 1,500 | - | 1,764 | 4,399 |
| CERTIFICATION & TRAINING | - | 1,000 | (1,000) | - | 1,202 |
| CONTRACTED SERVICES | 120,000 | 35,000 | 85,000 | 32,723 | 33,854 |
| TRANSFER TO RESERVE | 200,000 | 200,000 | - | 200,000 | 200,000 |
| SUBTOTAL | 491,927 | 648,265 | (156,338) | 626,837 | 626,916 |
| Movie Theatre | | | | | |
| BUILDING MAINTENANCE | 5,500 | 5,500 | - | | |
| UTILITIES | 15,531 | 15,105 | 426 | | |
| CONTRACTED SERVICES (2021- Civic Centre De | 3,000 | - | 3,000 | 18,232 | 14,606 |
| SUBTOTAL | 24,031 | 20,605 | 3,426 | 18,232 | 14,606 |
| Rio Den | | | | | |
| BUILDING MAINTENANCE | 3,152 | 2,500 | 652 | 5,230 | 2,342 |
| UTILITIES | 9,409 | 12,468 | (3,059) | 6,991 | 10,851 |
| CONTRACTED SERVICES | 2,702 | 2,000 | 702 | 5,596 | 1,074 |
| SUBTOTAL | 15,263 | 16,968 | (1,705) | 17,818 | 14,267 |
| Pearson Plaza | | | | | |
| BUILDING & FACILITIES RENT | - | - | - | - | (3,125) |
| UTILITIES | - | - | - | - | 2,253 |
| BUILDING RENTAL | 133,384 | 133,384 | - | 133,384 | 159,627 |
| SUBTOTAL | 133,384 | 133,384 | - | 133,384 | 158,755 |
| Pool | | | | | |
| SALARIES & BENEFITS | 77,438 | 76,561 | 877 | 66,140 | 91,041 |
| BUILDING MAINTENANCE | 12,000 | 12,000 | - | 13,589 | 20,102 |
| JANITORIAL SUPPLIES | 2,283 | 2,500 | (217) | 1,698 | 2,148 |
| PLANT ROOM & COMPRESSOR MTCE | 13,586 | 12,324 | 1,263 | 6,389 | 9,673 |
| WATER TEST SUPPLY & EQUIPMENT | 13,181 | 15,202 | (2,021) | 13,171 | 8,168 |
| UTILITIES | 104,030 | 114,900 | (10,871) | 53,966 | 77,793 |
| CONTRACTED SERVICES | 23,018 | 24,284 | (1,265) | 12,812 | 16,999 |
| SUBTOTAL | 245,536 | 257,770 | (12,234) | 167,765 | 225,924 |

| City of Elliot Lake | 2023 Budget | 2022 Budget | Variance | 2022 Actuals Unaudited | 2021 Actual |
|---|----------------|----------------|----------------|---------------------------|----------------|
| City Hall | | | | | |
| BUILDING MAINTENANCE | 9,000 | 10,000 | (1,000) | 3,728 | 8,804 |
| JANITORIAL SUPPLIES | 2,500 | 2,500 | - | 2,051 | 3,106 |
| UTILITIES | 34,392 | 31,989 | 2,403 | 33,086 | 27,086 |
| CONTRACTED SERVICES | 13,000 | 13,000 | - | 8,842 | 13,221 |
| SUBTOTAL | 58,892 | 57,489 | 1,403 | 47,706 | 52,217 |
| Police Station Building | | | | | |
| BUILDING MAINTENANCE & JANITORIAL | 3,500 | 3,500 | - | 4,058 | 2,185 |
| UTILITIES | 20,963 | 19,845 | 1,118 | 19,964 | 19,143 |
| CONTRACTED SERVICES | 15,000 | 5,000 | 10,000 | 26,558 | 13,525 |
| SUBTOTAL | 39,463 | 28,345 | 11,118 | 50,580 | 34,852 |
| Collins Hall | | | | | |
| BUILDING MAINTENANCE & JANITORIAL | 6,000 | 6,000 | - | 5,769 | 7,956 |
| UTILITIES | 29,636 | 24,013 | 5,623 | 28,266 | 22,405 |
| CONTRACTED SERVICES | 10,000 | 10,000 | - | 7,459 | 11,657 |
| SUBTOTAL | 45,636 | 40,013 | 5,623 | 41,495 | 42,018 |
| Centennial Arena | | | | | |
| SALARIES & BENEFITS | 180,747 | 146,769 | 33,978 | 123,520 | 92,120 |
| BUILDING MAINTENANCE & JANITORIAL | 23,000 | 15,500 | 7,500 | 13,877 | 20,004 |
| PLANT ROOM & COMPRESSOR MTCE | 7,500 | 7,500 | - | 5,709 | 6,398 |
| UTILITIES | 107,660 | 84,250 | 23,410 | 103,501 | 74,239 |
| CONTRACTED SERVICES | 30,000 | 30,000 | - | 28,308 | 31,324 |
| SUBTOTAL | 348,907 | 284,019 | 64,888 | 274,915 | 224,085 |
| Public Works Operations - Administration | | | | | |
| SALARIES & BENEFITS | 248,153 | 242,636 | 5,517 | 272,546 | 273,289 |
| MEMBERSHIPS & TRAINING | 5,500 | 10,500 | (5,000) | 4,786 | 4,034 |
| CONTRACTED SERVICES | 55,884 | 62,246 | (6,363) | 26,829 | 56,383 |
| TRANSFER TO RESERVE | 250,000 | 250,000 | - | 250,000 | 250,000 |
| SUBTOTAL | 559,537 | 565,382 | (5,845) | 554,161 | 583,706 |
| Public Works | | | | | |
| SALARIES & BENEFITS | - | - | - | - | - |
| GENERAL STATIONERY & OFFICE | 4,985 | 4,617 | (283) | 5,737 | 4,797 |
| HYDRO | 434 | 465 | (31) | 413 | 414 |
| SUNDRY EXPENSES | 15,000 | 15,000 | - | 11,087 | 6,718 |
| CONTRACTED SERVICES | 2,500 | 2,500 | - | 37 | 440 |
| SUBTOTAL | 22,919 | 22,582 | (314) | 17,275 | 12,368 |
| Public Works-Building Maintenance | | | | | |
| MATERIALS | 21,072 | 23,400 | (2,328) | 17,975 | 18,635 |
| CONTRACTED SERVICES | 15,846 | 16,705 | (859) | 10,469 | 13,813 |
| SUBTOTAL | 36,918 | 40,105 | (3,186) | 28,445 | 32,447 |

| City of Elliot Lake | 2023 Budget | 2022 Budget | Variance | 2022 Actuals Unaudited | 2021 Actual |
|---|------------------|------------------|----------------|---------------------------|------------------|
| Public Works-Equipment Maintenance | | | | | |
| MISCELLANEOUS REVENUE | (59,790) | (57,398) | (2,392) | (52,141) | (45,895) |
| MATERIALS | 365,147 | 338,601 | 26,546 | 317,894 | 308,820 |
| FUEL: DIESEL AND GAS | 400,665 | 346,568 | 54,097 | 407,461 | 280,466 |
| LICENCE FEES | 19,500 | 19,500 | - | 19,091 | 19,452 |
| UTILITIES | 51,442 | 41,712 | 9,730 | 48,978 | 36,000 |
| COURIER & DELIVERY | 15,225 | 12,000 | 3,225 | 21,477 | 9,778 |
| CONTRACTED SERVICES | 80,353 | 73,779 | 6,574 | 73,180 | 56,534 |
| TRANSFER TO RESERVE | 500,000 | 500,000 | - | 500,000 | 500,000 |
| VEHICLE MAINTENANCE | (159,311) | (165,000) | 5,689 | (129,127) | (179,310) |
| SUBTOTAL | 1,213,231 | 1,109,762 | 103,469 | 1,206,812 | 985,846 |
| Public Works-Operations | | | | | |
| PROVINCIAL GRANT | - | - | - | - | - |
| MISC REVENUE | - | - | - | (1,007) | - |
| SALARIES & BENEFITS | 2,000,630 | 1,792,395 | 208,235 | 1,727,203 | 1,794,865 |
| SUNDRY EXPENSES | 1,500 | 1,500 | - | 1,800 | 1,800 |
| TRANSFER TO RESERVE | - | - | - | - | - |
| DISTRIBUTED WAGES | (232,577) | (228,355) | (4,222) | (200,649) | (266,837) |
| SUBTOTAL | 1,769,553 | 1,565,540 | 204,013 | 1,527,347 | 1,529,828 |
| Public Works-Roads Maintenance | | | | | |
| MISCELLANEOUS REVENUE | (20,172) | (20,145) | (27) | (15,450) | (20,030) |
| SAND & SALT | 261,831 | 236,738 | 25,093 | 261,429 | 194,352 |
| MATERIALS | 94,929 | 102,130 | (7,200) | 81,969 | 67,716 |
| CONTRACTED SERVICES | 127,928 | 100,098 | 27,829 | 93,992 | 98,910 |
| CRACK SEALING CONTRACT | 66,512 | 90,302 | (23,790) | 62,277 | 63,116 |
| LINEPAINTING CONTRACT | 72,555 | 57,071 | 15,484 | 67,935 | 50,331 |
| SIDEWALK & CURB REPAIR | 65,000 | 65,000 | - | 31,540 | 11,491 |
| A & B GRAVEL | 22,009 | 29,703 | (29,489) | (9,033) | 11,092 |
| SUBTOTAL | 690,592 | 660,898 | 7,900 | 574,659 | 476,978 |
| Transit System | | | | | |
| DEDICATED GAS TAX FUNDS | (140,817) | (128,881) | (11,936) | (128,881) | (130,900) |
| MISCELLANEOUS PROV GRANTS | (43,960) | (49,341) | 5,381 | (139,452) | (183,618) |
| GREYHOUND & NORTHLAND LINK REVENUE | (12,467) | (12,603) | 137 | (17,122) | (9,564) |
| ADVERTISING REVENUE | (4,000) | (4,000) | - | (4,000) | (4,000) |
| TRANSIT REVENUE | (162,609) | (108,983) | (53,626) | (121,957) | - |
| UNLEADED GAS & DIESEL FUEL | 122,354 | 107,213 | 15,142 | 106,395 | 82,471 |
| GENERAL STATIONERY & OFFICE | 2,552 | 4,762 | (2,211) | 572 | - |
| WATER | 921 | 863 | 58 | 863 | 807 |
| TAGS & LICENCES | 712 | 1,000 | (288) | 570 | 997 |
| CONTRACTED SERVICES | 320,000 | 320,000 | - | 319,397 | 319,759 |
| GREYHOUND & NORTHLAND LINK EXPENSES | 78,765 | 74,400 | 4,365 | 85,389 | 75,711 |
| BUILDING RENTAL | - | - | - | - | - |
| TRANSFER TO RESERVE | 75,000 | 75,000 | - | 75,000 | 75,000 |
| VEHICLE MAINTENANCE | 43,401 | 36,181 | 7,221 | 57,843 | 33,147 |

| City of Elliot Lake | 2023 Budget | 2022 Budget | Variance | 2022 Actuals Unaudited | 2021 Actual |
|------------------------------------|----------------|----------------|-----------------|---------------------------|----------------|
| SUBTOTAL | 279,853 | 315,611 | (35,758) | 234,617 | 259,810 |
| Handi Lift Bus | | | | | |
| ADMISSION FEES | (2,519) | (3,117) | 599 | (1,889) | - |
| TRANSFER FROM RESERVE | - | - | - | - | - |
| UNLEADED GAS & DIESEL FUEL | 18,219 | 15,781 | 2,438 | 15,843 | 12,140 |
| TAGS & LICENCES | 600 | 600 | - | - | 577 |
| CONTRACTED SERVICES | 174,000 | 174,000 | - | 175,980 | 172,734 |
| VEHICLE MAINTENANCE | 7,918 | 7,022 | 895 | 4,389 | 5,260 |
| SUBTOTAL | 198,218 | 194,286 | 3,932 | 194,322 | 190,710 |
| Municipal Airport | | | | | |
| AIRPORT REVENUES | (298,867) | (305,533) | 6,667 | (376,895) | (296,296) |
| SALARIES & BENEFITS | 255,473 | 183,039 | 72,433 | 124,054 | 214,715 |
| BUILDING MAINTENANCE & MATERIALS | 9,051 | 9,164 | (113) | 8,481 | 11,669 |
| FUEL & PROPANE | 141,139 | 146,534 | (5,396) | 225,039 | 129,891 |
| GENERAL STATIONERY & OFFICE | 403 | 411 | (8) | 893 | 453 |
| HYDRO | 24,138 | 25,769 | (1,631) | 16,816 | 20,125 |
| MUNICIPAL TAXES | 12,823 | 12,700 | 122 | 12,548 | 12,212 |
| CONFERENCES & MEMBERSHIPS | 1,050 | 1,050 | - | 30 | - |
| CONTRACTED SERVICES | 24,521 | 23,450 | 1,071 | 16,959 | 28,580 |
| INSURANCE PREMIUMS | 10,163 | 8,489 | 1,674 | 8,489 | 7,711 |
| BANK CHARGES | 7,550 | 6,584 | 966 | 9,510 | 7,883 |
| TRANSFER TO RESERVE | 100,000 | 100,000 | - | 100,000 | 100,000 |
| SUBTOTAL | 287,443 | 211,657 | 75,786 | 145,925 | 236,944 |
| Street Lighting | | | | | |
| STREET LIGHTING SUPPLIES | 15,000 | 15,000 | - | 18,037 | 37,093 |
| HYDRO | 66,778 | 67,694 | (916) | 63,598 | 63,697 |
| CONTRACTED SERVICES | 15,000 | 15,000 | - | 5,701 | 3,124 |
| LONG TERM DEBT PRINCIPAL | 86,654 | 73,765 | 12,889 | 73,465 | 123,849 |
| LONG TERM DEBT INTEREST | 28,891 | 39,002 | (10,111) | 39,002 | 47,548 |
| SUBTOTAL | 212,323 | 210,461 | 1,862 | 199,803 | 275,311 |
| Storm Sewer Connections | | | | | |
| MATERIALS | 29,759 | 41,460 | (11,702) | 16,838 | 52,381 |
| CONTRACTED SERVICES | 16,539 | 16,148 | 390 | 20,826 | 7,100 |
| SUBTOTAL | 46,297 | 57,609 | (11,311) | 37,664 | 59,481 |
| Waste Management-Collection | | | | | |
| MATERIALS | - | - | - | 253 | - |
| CONTRACTED SERVICES | 206,400 | 200,400 | 6,000 | 203,315 | 198,398 |
| SUBTOTAL | 206,400 | 200,400 | 6,000 | 203,568 | 198,398 |
| Waste Management-Recycling | | | | | |
| HAZ & SPEC WASTE RECYCLING | (14,453) | (15,463) | 1,011 | (11,476) | (12,999) |
| RECYCLING PARTNERS | (80,189) | (70,174) | (10,015) | (91,968) | (95,830) |
| MATERIALS, SUNDRY & ADVERTISING | 500 | 500 | - | 550 | 786 |
| CONTRACTED SERVICES | 240,200 | 240,200 | - | 238,224 | 226,145 |
| SUBTOTAL | 146,059 | 155,063 | (9,004) | 135,329 | 118,102 |

| City of Elliot Lake | 2023 Budget | 2022 Budget | Variance | 2022 Actuals Unaudited | 2021 Actual |
|---------------------------------------|------------------|------------------|-----------------|---------------------------|------------------|
| Waste Management-Landfill Site | | | | | |
| MISCELLANEOUS REVENUE | (245,488) | (191,387) | (54,101) | (255,796) | (282,208) |
| CONSULTANT FEES | 25,000 | 25,000 | - | 16,801 | 20,245 |
| LANDFILL POST CLOSURE LIABILITY | - | - | - | 600,000 | - |
| CONTRACTED SERVICES | 300,400 | 250,000 | 50,400 | 288,617 | 243,581 |
| SUBTOTAL | 79,912 | 83,613 | (3,701) | 649,623 | (18,382) |
| Parks-Building Maintenance | | | | | |
| HYDRO | 15,716 | 14,277 | 1,439 | 14,968 | 13,610 |
| SUBTOTAL | 15,716 | 14,277 | 1,439 | 14,968 | 13,610 |
| Leisure Parks | | | | | |
| SALARIES & WAGES | 163,572 | 167,414 | (3,842) | 148,789 | 188,501 |
| MATERIALS | 65,138 | 46,802 | 18,336 | 52,520 | 64,399 |
| CONTRACTED SERVICES | 22,922 | 25,007 | (2,084) | 9,252 | 23,863 |
| TENNIS COURTS | 350 | 350 | - | 408 | 20 |
| SUBTOTAL | 251,982 | 239,572 | 12,410 | 210,969 | 276,783 |
| Mississagi Park | | | | | |
| ADMISSION FEES & PARK PERMITS | - | (128,233) | 128,233 | (130,662) | (159,140) |
| CANTEENS | - | (24,998) | 24,998 | (37,651) | (33,044) |
| MISCELLANEOUS REVENUE | - | (500) | 500 | (2,639) | (1,230) |
| SALARIES & BENEFITS | - | 173,614 | (173,614) | 184,778 | 196,001 |
| JANITORIAL SUPPLIES | - | 2,000 | (2,000) | 1,987 | 2,059 |
| UNLEADED GAS, PROPANE AND DIESEL | - | 9,829 | (9,829) | 13,585 | 5,853 |
| WATER TEST SUPPLY & EQUIPMENT | - | 2,100 | (2,100) | 2,125 | 1,252 |
| GENERAL STATIONERY & OFFICE | - | 989 | (989) | 1,934 | 1,031 |
| INTERNET CHARGES | - | 1,500 | (1,500) | 1,157 | 1,384 |
| RECREATIONAL SUPPLIES | - | 2,500 | (2,500) | 2,329 | 1,077 |
| CANTEEN SUPPLIES | - | 10,946 | (10,946) | 22,351 | 14,823 |
| PROGRAMMING EXPENSES | - | 2,000 | (2,000) | 1,811 | 158 |
| ADVERTISING & PROMOTIONS | - | 5,000 | (5,000) | 5,414 | 4,092 |
| CONTRACTED SERVICES | 25,000 | 8,000 | 17,000 | 8,694 | 6,644 |
| SMALL EQUIPMENT MAINTENANCE | - | 2,000 | (2,000) | 3,339 | 26,193 |
| PRIZES & AWARDS | - | 3,000 | (3,000) | 3,091 | 2,287 |
| SUBTOTAL | 25,000 | 69,747 | (44,747) | 81,641 | 69,439 |
| Total Infrastructure Services | 7,444,991 | 7,203,421 | 219,124 | 7,395,858 | 6,695,020 |

| City of Elliot Lake | 2023 Budget | 2022 Budget | Variance | 2022 Actuals Unaudited | 2021 Actual |
|--|----------------|----------------|----------------|---------------------------|----------------|
| RECREATION AND CULTURE | | | | | |
| Grant to Renaissance Seniors Centre | | | | | |
| COMMUNITY SERVICES | 25,000 | 25,000 | - | 25,000 | 25,000 |
| SUBTOTAL | 25,000 | 25,000 | - | 25,000 | 25,000 |
| Recreation | | | | | |
| BALL PARK RENTAL & REGISTRATIONS | (13,891) | (11,657) | (2,234) | (18,826) | (150) |
| SALARIES & BENEFITS | 364,433 | 238,111 | 126,322 | 251,422 | 109,969 |
| UNIFORMS | 500 | 2,000 | (1,500) | 157 | - |
| GENERAL STATIONERY & OFFICE | 3,945 | 4,691 | (747) | 5,019 | 2,755 |
| SUNDRY EXPENSES | 5,000 | 4,500 | 500 | 6,883 | 39 |
| CONFERENCES, TRAINING & MEMBERSHIPS | 4,700 | 3,300 | 1,400 | - | 4,621 |
| ADVERTISING & PROMOTIONS | - | 2,300 | (2,300) | - | 5,268 |
| CONTRACTED SERVICES | 3,173 | 6,000 | (2,827) | 867 | 6,732 |
| TRANSFER TO RESERVE | 5,000 | 5,000 | - | 5,000 | 5,000 |
| SUBTOTAL | 372,860 | 254,246 | 118,614 | 250,522 | 134,234 |
| Summer Day Camps - Programming | | | | | |
| FEDERAL & PROVINCIAL GRANTS | - | - | - | - | (14,966) |
| ADMISSIONS & DONATIONS | - | - | - | - | (16,867) |
| SALARIES & BENEFITS | - | - | - | - | 59,795 |
| GENERAL STATIONERY & OFFICE | - | - | - | - | - |
| RECREATIONAL SUPPLIES | - | - | - | - | 284 |
| SUNDRY EXPENSES | - | - | - | - | 5,437 |
| CONTRACTED SERVICES | - | - | - | - | 1,224 |
| SUBTOTAL | - | - | - | - | 34,907 |
| Ice Fishing Derby | | | | | |
| ADMISSION FEES & SPONSORSHIPS | (37,825) | (9,000) | (28,825) | - | - |
| GENERAL STATIONERY & SUNDRY | 640 | 1,000 | (360) | - | - |
| ADVERTISING & PROMOTIONS | 5,860 | 5,000 | 860 | - | - |
| CONTRACTED SERVICES | 1,100 | 900 | 200 | - | - |
| GRANTS, DONATIONS, PRIZES & AWARDS | 30,225 | 10,000 | 20,225 | - | - |
| SUBTOTAL | - | 7,900 | (7,900) | - | - |
| Street Dance | | | | | |
| ADMISSION FEES & REVENUE | (60,718) | (60,718) | - | (52,764) | - |
| SUNDRY EXPENSES | 17,749 | 17,749 | - | 18,579 | - |
| ADVERTISING & PROMOTIONS | 3,981 | 3,981 | - | 4,536 | - |
| CONTRACTED SERVICES | 65,057 | 65,057 | - | 90,374 | - |
| GRANTS & DONATIONS | 2,600 | 2,600 | - | - | - |
| SUBTOTAL | 28,669 | 28,669 | - | 60,724 | - |
| Winterfest | | | | | |
| SUNDRY EXPENSES | 600 | 590 | 10 | 2,256 | - |
| ADVERTISING & PROMOTIONS | 1,500 | 2,600 | (1,100) | - | - |
| CONTRACTED SERVICES | 6,500 | 6,670 | (170) | - | - |
| GRANTS & DONATIONS | 250 | 500 | (250) | - | - |
| SUBTOTAL | 8,850 | 10,360 | (1,510) | 2,256 | - |

| City of Elliot Lake | 2023 Budget | 2022 Budget | Variance | 2022 Actuals Unaudited | 2021 Actual |
|---------------------------------------|-----------------|-----------------|-----------------|---------------------------|-----------------|
| Canada Day Festival | | | | | |
| GENERAL STATIONERY & SUNDRY | 1,800 | 1,800 | - | 2,698 | 920 |
| ADVERTISING & PROMOTIONS | 2,850 | 2,850 | - | 878 | - |
| CONTRACTED SERVICES | 17,500 | 28,074 | (10,574) | 13,305 | 21,702 |
| SUBTOTAL | 22,150 | 32,724 | (10,574) | 16,882 | 22,622 |
| Drag Races | | | | | |
| ADMISSION FEES | - | (56,416) | 56,416 | (67,592) | - |
| BEVERAGE SALES AND VENDOR FEES | - | (12,854) | 12,854 | (10,911) | - |
| REGISTRATIONS | - | (61,913) | 61,913 | (62,455) | - |
| ADVERTISING & MISC REVENUE | - | (16,860) | 16,860 | (15,930) | - |
| DISTRIBUTED WAGES | - | 8,081 | (8,081) | 5,951 | - |
| GENERAL STATIONERY & OFFICE | - | 25 | (25) | - | - |
| EQUIPMENT & CANTEEN SUPPLIES | - | 17,163 | (17,163) | 32,026 | 30 |
| ANCILLIARY SERVICES & RECEPTIONS | - | 4,052 | (4,052) | - | - |
| ON & OFF TRACK ENTERTAINMENT | - | 10,385 | (10,385) | 6,514 | - |
| ADVERTISING & PROMOTIONS | - | 15,000 | (15,000) | 12,273 | 544 |
| CONTRACTED SERVICES & SECURITY | - | 61,640 | (61,640) | 81,728 | - |
| VEHICLE & MACHINERY RENTAL | - | 3,296 | (3,296) | - | - |
| VOLUNTEER EXPENSES | - | 2,544 | (2,544) | 504 | - |
| INSURANCE PREMIUMS | - | 8,367 | (8,367) | 2,111 | - |
| GRANTS & DONATIONS | - | 23,621 | (23,621) | 11,600 | - |
| PRIZES & AWARDS | - | 28,868 | (28,868) | 40,557 | - |
| SUBTOTAL | - | 35,000 | (35,000) | 36,375 | 574 |
| Stone Ridge Golf Course | | | | | |
| REVENUE ELLIOT LAKE RETIREMENT LIVING | - | - | - | (9,138) | (31,259) |
| CONTRACTED SERVICES | 40,000 | 60,000 | (20,000) | - | 7,560 |
| TRANSFER TO RESERVE | 30,000 | 30,000 | - | 30,000 | 30,000 |
| SUBTOTAL | 70,000 | 90,000 | (20,000) | 20,863 | 6,302 |
| Mount Dufour Ski Hill | | | | | |
| EQUIPMENT REPAIRS | - | - | - | - | 4,301 |
| ADVERTISING & PROMOTIONS | 4,000 | 4,000 | - | 759 | - |
| CONTRACTED SERVICES | - | - | - | - | - |
| TRANSFER TO RESERVE | 55,000 | 55,000 | - | 55,000 | 55,000 |
| SUBTOTAL | 59,000 | 59,000 | - | 55,759 | 59,301 |
| Collins Hall | | | | | |
| BUILDING & FACILITIES RENT | (18,350) | (15,000) | (3,350) | (20,450) | (23,739) |
| PROGRAMMING REVENUE | (5,000) | (3,000) | (2,000) | (6,563) | (910) |
| SALARIES & BENEFITS | - | - | - | - | - |
| ADVERTISING, PROMOTIONS & SUNDRY | 7,500 | 4,500 | 3,000 | 7,616 | 461 |
| SUBTOTAL | (15,850) | (13,500) | (2,350) | (19,397) | (24,188) |

| City of Elliot Lake | 2023 Budget | 2022 Budget | Variance | 2022 Actuals Unaudited | 2021 Actual |
|------------------------------------|-----------------|----------------|-----------------|---------------------------|-----------------|
| Centennial Arena | | | | | |
| BUILDING & FACILITIES RENT | (573) | - | (573) | (400) | - |
| JUNIOR A HOCKEY | (17,874) | (13,000) | (4,874) | (21,147) | (13,559) |
| MINOR HOCKEY | (23,997) | (19,690) | (4,307) | (29,648) | (16,949) |
| OTHER EVENTS & ADVERTISING REVENUE | (14,375) | (6,755) | (7,621) | (19,159) | (8,755) |
| PUBLIC SKATING | (2,929) | (1,439) | (1,491) | (4,064) | (1,439) |
| FIGURE SKATING | (4,290) | (3,962) | (328) | (5,464) | (3,962) |
| SALARIES & BENEFITS | 4,506 | 28,739 | (24,233) | 56 | 1,579 |
| GENERAL STATIONERY & SUNDRY | 209 | 697 | (488) | 368 | 44 |
| ADVERTISING & PROMOTIONS | 300 | 300 | - | 202 | 202 |
| SPONSORSHIP | 10,000 | 10,000 | - | 10,000 | 10,000 |
| SUBTOTAL | (49,024) | (5,110) | (43,914) | (69,255) | (32,838) |
| Centennial Arena-Canteen | | | | | |
| REVENUE | (35,545) | (30,387) | (5,158) | (35,545) | (15,193) |
| SALARIES & BENEFITS | 36,364 | 39,127 | (2,763) | 25,184 | 7,797 |
| SUNDRY, ADVERTISING AND PROMOTION | 4,411 | 100 | 4,311 | 2,278 | 3,717 |
| FOOD PURCHASE | 24,882 | 21,271 | 3,611 | 23,747 | 11,781 |
| SUBTOTAL | 30,111 | 30,111 | | 15,663 | 8,101 |
| Municipal Pool | | | | | |
| ADMISSION FEES | (32,516) | (32,516) | - | (16,006) | (4,986) |
| INSTRUCTIONAL FEES | (20,204) | (20,204) | - | (16,889) | (15,578) |
| BUILDING & FACILITIES RENT | (17,618) | (31,642) | 14,023 | (17,105) | (11,389) |
| MEMBERSHIPS | (10,996) | (23,558) | 12,562 | (10,675) | (9,487) |
| MISCELLANEOUS REVENUE | (1,045) | (2,000) | 955 | (1,643) | (1,389) |
| FITNESS MEMBERSHIP | - | - | - | (1,834) | (5,134) |
| SALARIES & BENEFITS | 414,135 | 346,797 | 67,337 | 341,095 | 188,270 |
| FIRST AID SUPPLIES | 1,500 | 1,500 | - | 536 | - |
| GENERAL STATIONERY & OFFICE | 4,367 | 9,294 | (4,927) | 4,500 | 2,203 |
| RECREATIONAL SUPPLIES | 7,000 | 7,000 | - | 13,707 | 2,240 |
| SUNDRY EXPENSES | 7,000 | 5,000 | 2,000 | 6,919 | 5,011 |
| CONFERENCES & CONVENTIONS | 900 | 900 | - | - | - |
| MEMBERSHIPS | 1,100 | 1,100 | - | 803 | 1,059 |
| CERTIFICATION & TRAINING | 7,000 | 3,250 | 3,750 | 6,618 | 1,939 |
| CONTRACTED SERVICES | 1,000 | 1,000 | - | 392 | 2,956 |
| SMALL EQUIPMENT MAINTENANCE | 2,000 | 2,000 | - | 67 | 253 |
| PENALTY & BANK CHARGES | 1,245 | 1,450 | (204) | 1,314 | 1,196 |
| SUBTOTAL | 364,868 | 269,372 | 95,496 | 311,800 | 157,164 |
| Municipal Beaches | | | | | |
| SALARIES & BENEFITS | - | 90,324 | (90,324) | - | 90,459 |
| FIRST AID SUPPLIES | 1,500 | 1,500 | - | 1,033 | 1,090 |
| HYDRO | 231 | 275 | (44) | 220 | 219 |
| SUNDRY EXPENSES | 8,641 | 8,814 | (173) | 6,216 | 14,237 |
| SUBTOTAL | 10,372 | 100,913 | (90,541) | 7,469 | 106,006 |

| City of Elliot Lake | 2023 Budget | 2022 Budget | Variance | 2022 Actuals Unaudited | 2021 Actual |
|---|-----------------|-----------------|----------------|---------------------------|-----------------|
| Westview Trailer Park | | | | | |
| PARK PERMITS & RENT | (32,408) | (27,872) | (4,536) | (37,854) | (34,086) |
| SALARIES & BENEFITS | - | - | - | - | 1,552 |
| MATERIALS | 500 | 500 | - | 777 | 308 |
| HYDRO | 2,176 | 2,841 | (665) | 2,072 | 2,341 |
| CONTRACTED SERVICES | 400 | 400 | - | 757 | 216 |
| SUBTOTAL | (29,332) | (24,131) | (5,201) | (34,248) | (29,670) |
| Trails | | | | | |
| PROV GRANTS & REVENUE | (7,945) | (104,627) | 96,681 | (10,112) | (5,806) |
| SALARIES & BENEFITS | 21,342 | 23,641 | (2,300) | - | - |
| MATERIALS | 15,000 | 91,650 | (76,650) | 2,805 | 44,854 |
| SUPPLIES & EQUIPMENT | 3,000 | 3,000 | - | 1,153 | 2,797 |
| ADVERTISING, PROMOTIONS & SUNDRY | 1,000 | 6,000 | (5,000) | 743 | 1,596 |
| CONTRACTED SERVICES | 20,000 | 20,000 | - | 35,366 | 28,620 |
| TRANSFER TO RESERVE | 20,000 | 20,000 | - | 20,000 | 20,000 |
| SUBTOTAL | 72,396 | 59,665 | 12,732 | 49,954 | 92,061 |
| Trailhead | | | | | |
| MISCELLANEOUS PROV GRANTS | - | - | - | - | - |
| BUILDING MAINTENANCE & MATERIALS | 10,700 | 5,700 | 5,000 | 3,928 | 6,226 |
| CONTRACTED SERVICES | 15,000 | 24,000 | (9,000) | - | 13,610 |
| BUILDING RENTAL | 9,000 | 9,000 | - | 8,007 | 8,539 |
| SUBTOTAL | 34,700 | 38,700 | (4,000) | 11,935 | 28,375 |
| Skatepark | | | | | |
| CONTRACTED SERVICES | - | - | - | - | - |
| SUBTOTAL | - | - | - | - | - |
| Welcome Centre | | | | | |
| MISCELLANEOUS GRANTS & REVENUES | (3,538) | (3,380) | (158) | (1,453) | (9,786) |
| SALARIES & BENEFITS | - | - | - | - | 38,074 |
| ADVERTISING, GENERAL STATIONERY & OFFIC | 5,907 | 6,582 | (675) | 4,589 | 3,485 |
| SUNDRY EXPENSES | 4,098 | 4,919 | (821) | 1,446 | 8,236 |
| SUBTOTAL | 6,467 | 8,121 | (1,654) | 4,581 | 40,008 |
| Miners Monument Park | | | | | |
| MEMORIAL BRICKS | (5,000) | (5,000) | - | (3,150) | (7,200) |
| ADVERTISING & PROMOTIONS | 1,000 | 1,000 | - | - | 916 |
| CONTRACTED SERVICES | 5,000 | 5,000 | - | 6,199 | 6,094 |
| TRANSFER TO RESERVE | 1,500 | 1,500 | - | 1,500 | 1,690 |
| SUBTOTAL | 2,500 | 2,500 | - | 4,549 | 1,500 |
| Arts & Culture | | | | | |
| SALARIES & BENEFITS | - | - | - | - | 82,446 |
| SUPPLIES & EQUIPMENT | - | - | - | - | 265 |
| BILLBOARD ADVERTISING (taxes due) | 100 | 100 | - | 55 | 53 |
| ARTS & CULTURE PLANNING | - | 4,000 | (4,000) | - | 123 |
| SUBTOTAL | 100 | 4,100 | (4,000) | 55 | 82,887 |

| City of Elliot Lake | 2023 Budget | 2022 Budget | Variance | 2022 Actuals Unaudited | 2021 Actual |
|-------------------------------------|----------------|----------------|-----------------|---------------------------|----------------|
| Arts Tour | | | | | |
| MISCELLANEOUS REVENUE | - | (7,120) | 7,120 | - | - |
| SUPPLIES, EQUIPMENT & SUNDRIES | 1,000 | 1,870 | (870) | - | - |
| ADVERTISING & PROMOTIONS | 3,000 | 11,000 | (8,000) | - | 544 |
| SUBTOTAL | 4,000 | 5,750 | (1,750) | - | 544 |
| Nuclear Museum | | | | | |
| CANADIAN MUSEUM ASSOCIATION FUNDING | - | - | - | - | - |
| MISCELLANEOUS GRANTS | - | - | - | (2,100) | (17,457) |
| ADMISSION FEES, CANTEENS, SOUVENIRS | (1,827) | (2,244) | 417 | (3,105) | (3,255) |
| SALARIES & BENEFITS | 88,261 | 86,151 | 2,109 | 45,639 | 83,315 |
| GENERAL STATIONERY & OFFICE | 2,443 | 2,312 | 131 | 1,422 | 1,152 |
| SUNDRY EXPENSES | 8,500 | 9,165 | (665) | 4,028 | 13,360 |
| MEMBERSHIPS | 200 | 200 | - | - | - |
| ADVERTISING & PROMOTIONS | 2,000 | 2,000 | - | 844 | 1,697 |
| CONTRACTED SERVICES | 3,000 | 3,000 | - | 496 | 4,984 |
| PENALTY & BANK CHARGES | 485 | 736 | (251) | - | 315 |
| SUBTOTAL | 103,062 | 101,320 | 1,742 | 47,225 | 84,112 |
| Community Grant Program | | | | | |
| COMMUNITY GRANT PROGRAM | 10,000 | 10,000 | - | 8,828 | 4,168 |
| SUBTOTAL | 10,000 | 10,000 | - | 8,828 | 4,168 |
| Special Events | | | | | |
| ADMISSION FEES & MISC REVENUE | - | - | - | - | (35) |
| GENERAL STATIONERY & OFFICE | 250 | 250 | - | 6,533 | 99 |
| SUNDRY EXPENSES (Volunteer Dinner) | 4,000 | 4,000 | - | 6,787 | 823 |
| ADVERTISING & PROMOTIONS | 3,000 | 3,000 | - | 578 | 5,515 |
| CONTRACTED SERVICES | 2,500 | 2,500 | - | 1,742 | 2,231 |
| PRIZES & AWARDS | 1,500 | 1,500 | - | - | 675 |
| SUBTOTAL | 11,250 | 11,250 | - | 15,640 | 9,308 |
| Economic Development | | | | | |
| FEDERAL & PROVINCIAL GRANTS | - | - | - | (40,981) | (54,000) |
| MISCELLANEOUS REVENUE | (5,000) | (5,000) | - | (7,823) | (9,702) |
| TRANSFER FROM RESERVE | - | - | - | - | - |
| SALARIES & BENEFITS | 160,623 | 198,528 | (37,904) | 204,506 | 310,857 |
| GENERAL STATIONERY & OFFICE | - | 536 | (536) | 523 | 384 |
| COVID-19 PILOT PROJECT | - | - | - | 24 | 1,157 |
| CONFERENCES & CONVENTIONS | 4,000 | 4,500 | (500) | 7,827 | 49 |
| MEMBERSHIPS | 6,835 | 5,000 | 1,835 | 3,541 | 495 |
| ADVERTISING & PROMOTIONS | 70,000 | 47,000 | 23,000 | 39,586 | 19,610 |
| CONTRACTED SERVICES | 99,000 | 130,000 | (31,000) | 71,580 | 90,228 |
| TRANSFER TO RESERVE | 25,000 | 25,000 | - | 25,000 | 25,000 |
| SUBTOTAL | 360,458 | 405,564 | (45,106) | 303,782 | 384,078 |

| City of Elliot Lake | 2023 Budget | 2022 Budget | Variance | 2022 Actuals Unaudited | 2021 Actual |
|---------------------------------------|------------------|------------------|-----------------|---------------------------|------------------|
| EDO Projects | | | | | |
| MISCELLANEOUS FEDERAL GRANTS | - | - | - | (133,632) | (368,112) |
| CONTRACTED SERVICES | - | - | - | 93,733 | 169,169 |
| SUBTOTAL | - | - | - | (39,899) | (198,943) |
| Total Community Services | 1,502,606 | 1,547,521 | (44,914) | 1,087,062 | 995,612 |
| OUTSIDE BOARDS AND AGENCIES | | | | | |
| Police Services Administration | | | | | |
| HONORARIUM & BENEFITS | 2,025 | 2,025 | - | 2,013 | 1,763 |
| MISCELLANEOUS PROV GRANTS | - | - | - | (101,723) | (78,126) |
| MISCELLANEOUS SUPPLIES AND EQUIP | - | - | - | 247 | 263 |
| CONTRACTED SERVICES | - | - | - | 88,104 | 87,504 |
| SUBTOTAL | 2,025 | 2,025 | - | (11,359) | 11,403 |
| Ontario Provincial Police | | | | | |
| MISCELLANEOUS PROV GRANTS | (25,000) | (25,000) | - | (44,630) | (29,937) |
| MISCELLANEOUS PROV GRANTS | (12,000) | (12,000) | - | (21,579) | (20,221) |
| CONTRACTED SERVICES | 2,731,956 | 2,695,715 | 36,241 | 2,701,742 | 2,919,074 |
| DISPATCH SERVICE & RIDE PROGRAM | 6,890 | 8,058 | (1,168) | 4,597 | 8,292 |
| SUBTOTAL | 2,701,846 | 2,666,773 | 35,073 | 2,640,129 | 2,877,207 |
| Algoma Health Unit | 459,870 | 432,137 | 27,733 | 432,137 | 392,852 |
| SUBTOTAL | 459,870 | 432,137 | 27,733 | 432,137 | 392,852 |
| Algoma District Services Board | | | | | |
| Paramedic Services | 1,081,692 | 1,037,401 | 44,292 | 1,064,835 | 1,059,657 |
| Social Assistance | 314,682 | 301,797 | 12,885 | 290,733 | 301,445 |
| Housing Services | 739,378 | 709,103 | 30,275 | 715,248 | 708,277 |
| Board | 24,495 | 23,492 | 1,003 | - | - |
| Children's Services | 179,439 | 172,092 | 7,347 | 173,069 | 171,891 |
| SUBTOTAL | 2,339,687 | 2,243,885 | 95,802 | 2,243,885 | 2,241,271 |

| City of Elliot Lake | 2023 Budget | 2022 Budget | Variance | 2022 Actuals Unaudited | 2021 Actual |
|--------------------------------------|-------------------|------------------|-------------------|---------------------------|------------------|
| Public Library | | | | | |
| LIBRARIES GRANT | (37,522) | (36,170) | (1,352) | (37,522) | (37,522) |
| MISCELLANEOUS PROV GRANTS | - | - | - | - | - |
| PHOTOCOPYING & FAX REVENUES | (1,160) | (1,160) | - | (2,375) | (690) |
| OVERDUE BOOKS, RENT & MATERIAL SALES | (4,200) | (3,350) | (850) | (6,015) | (2,318) |
| INTER-LIBR. LOAN COMPENSATION | (1,200) | (200) | (1,000) | (448) | (66) |
| TRANSIT REVENUES | (2,322) | (2,194) | (127) | (1,741) | - |
| SALARIES & BENEFITS | 349,451 | 336,414 | 13,036 | 303,801 | 312,996 |
| BUILDING MAINTENANCE | 1,740 | 3,011 | (1,271) | 866 | 2,733 |
| JANITORIAL SUPPLIES | 2,400 | 2,400 | - | 1,371 | 814 |
| GENERAL STATIONERY & OFFICE | 8,304 | 8,613 | (308) | 9,830 | 8,391 |
| CIRCULATION/CATALOGUE SYSTEM | 2,494 | 2,494 | - | 1,905 | 1,868 |
| SUBSCRIPTIONS | 3,200 | 4,200 | (1,000) | 2,432 | 1,843 |
| INTERNET CHARGES | 1,992 | 1,600 | 392 | 2,056 | 1,057 |
| LIBRARY NEW BOOKS | 47,500 | 47,500 | - | 40,284 | 43,420 |
| AUDIO AND VIDEO CASSETTES | 6,000 | 6,000 | - | 5,071 | 4,543 |
| CONFERENCES & CONVENTIONS | 150 | 150 | - | - | - |
| MEMBERSHIPS | 350 | 350 | - | - | 100 |
| PROGRAMMING | 7,000 | 7,000 | - | 2,414 | 450 |
| ADVERTISING & PROMOTIONS | 1,000 | 1,000 | - | 151 | 172 |
| CONTRACTED SERVICES | 720 | 720 | - | 720 | 720 |
| BUILDING RENTAL | 187,903 | 187,903 | - | 187,903 | 192,715 |
| OFFICE EQUIPMENT | 5,100 | 5,100 | - | 539 | 5,440 |
| INSURANCE PREMIUMS | 8,813 | 5,875 | 2,938 | 5,875 | 5,075 |
| TRANSFER TO RESERVE | 2,322 | - | 2,322 | 1,750 | - |
| AUDIT & ACCOUNTING | 3,650 | 3,650 | - | 2,885 | 2,805 |
| SUBTOTAL | 593,684 | 580,905 | 12,779 | 521,753 | 544,545 |
| Total Boards and Agencies | 6,097,112 | 5,925,724 | 171,387 | 5,826,546 | 6,067,279 |
| Total Operations | 13,931,968 | 0 | 13,909,521 | (988,599) | (594,284) |

Schedule B -- 2023 TAX SUPPORTED CAPITAL BUDGET & RESERVES EXPENDITURES

CITY OF ELLIOT LAKE

| Year | Department/Project Description | 2023 Budget | Grant / Subsidy | Reserves |
|---------------------------------|---|-------------|-----------------|-----------|
| GENERAL GOVERNMENT | | | | |
| INFORMATION TECHNOLOGY | | | | |
| 2023 | IT Refresh | \$203,520 | | \$203,520 |
| 2023 | Cyber Security | \$16,282 | | \$16,282 |
| PUBLIC WORKS | | | | |
| FLEET | | | | |
| AIRPORT | | | | |
| 2022 | 1/2 Ton Pickup- 2012 - Airport V044 | \$44,774 | | \$44,774 |
| PARKS DEPARTMENT | | | | |
| 2022 | 3/4 Ton Pickup - 2008 V005 | \$61,056 | | \$61,056 |
| 2022 | 1/2 Ton Pickup Crew Cap Pickup - 2008 V059 | \$61,056 | | \$61,056 |
| 2022 | 1 Ton Pickup with Dump - 2009 V060 | \$87,500 | | \$87,500 |
| 2022 | ATV - 2008 - Replace with Side-X-Side V071 | \$30,528 | | \$30,528 |
| 2022 | Cube Van - 2008 V079 | \$61,650 | | \$61,650 |
| PUBLIC WORKS VEHICLES | | | | |
| 2022 | 1/2 Ton Pickup - 1997 V010 | \$66,144 | | \$66,144 |
| 2023 | 1/2 Ton Pickup (Road Patrol) - 2014 V022 | \$66,144 | | \$66,144 |
| 2022 | 3/4 Ton Pickup (Garage) - 2008 V045 | \$61,056 | | \$61,056 |
| 2022 | Cube Van (Utility II) - 1998 V047 | \$81,408 | | \$81,408 |
| 2022 | Plow/Sander - 2012 V065 | \$284,928 | | \$284,928 |
| 2023 | Cube Van (Distribution Water) - 2017 V093 | \$81,408 | | \$81,408 |
| PUBLIC WORKS EQUIPMENT | | | | |
| 2023 | Excavator - 2013 E007 | \$407,040 | | \$407,040 |
| RECREATION & CULTURE | | | | |
| 2023 | Minivan - 2010 V024A | \$35,616 | | \$35,616 |
| TRANSIT BUSES | | | | |
| 2023 | Transit Bus (Conventional) - 2019 V100 | \$146,000 | \$107,062 | \$38,938 |
| 2023 | Transit Bus (Conventional) - 2019 V101 | \$146,000 | \$107,062 | \$38,938 |
| 2023 | Transit Bus (Conventional) - 2019 V102 | \$146,000 | \$107,062 | \$38,938 |
| INFRASTRUCTURE SERVICES | | | | |
| ROADS | | | | |
| 2023 | Emergency Infrastructure Replacement | \$305,280 | | \$305,280 |
| 2023 | Surface Treating Roads - Scott Rd | \$356,160 | \$356,160 | \$0 |
| 2023 | Grinding of Asphalt | \$188,256 | | \$188,256 |
| 2023 | Engineering Design & Geotech Costs for Each Project | \$42,739 | | \$42,739 |
| 2023 | Infrastructure Renewal - Spine | \$201,667 | | \$201,667 |
| 2022 | Asset Management Plan | \$30,528 | | \$30,528 |
| TRANSIT | | | | |
| 2022 | Review of System | \$61,056 | \$44,772 | \$16,284 |

Schedule B -- 2023 TAX SUPPORTED CAPITAL BUDGET & RESERVES EXPENDITURES

CITY OF ELLIOT LAKE

| Year | Department/Project Description | 2023 Budget | Grant / Subsidy | Reserves |
|-----------------------------------|--|-------------|-----------------|-------------|
| USER PAY | | | | |
| WATER | | | | |
| 2023 | Capital Equipment Needs | \$79,373 | | \$79,373 |
| 2023 | Hwy 108 Project - Water to N. Industrial | \$1,863,861 | \$1,314,000 | \$549,861 |
| 2023 | Fire Hydrant Upgrades & Repairs | \$10,583 | | \$10,583 |
| 2023 | Filter Upgrades, Repairs & Media | \$74,081 | | \$74,081 |
| 2022 | Flouride Room Upgrade | \$40,771 | | \$40,771 |
| 2023 | Water main Investigation - Downtown | \$317,491 | | \$317,491 |
| 2022 | Low lift pump rebuild | \$45,792 | | \$45,792 |
| 2023 | Design/Engineering Costs for Water Projects | \$42,432 | | \$42,432 |
| 2023 | Infrastructure Renewal - Spine | \$253,333 | | \$253,333 |
| WASTEWATER | | | | |
| 2023 | Capital Equipment Needs | \$52,915 | | \$52,915 |
| 2019 | Primary Clarifier Rebuild Tank 1 | \$264,576 | | \$264,576 |
| 2022 | Hwy 108 Project - Sanitary to N. Industrial | \$1,625,000 | | \$1,625,000 |
| 2023 | Lift Station Rebuild Lakeview | \$223,160 | | \$223,160 |
| 2022 | Secondary Digester Cleanout | \$45,792 | | \$45,792 |
| 2022 | Lift Station Transfer Switches Washington | \$17,299 | | \$17,299 |
| 2022 | Secondary Clarifiers - Relining of Weirs (2) | \$152,640 | | \$152,640 |
| 2022 | Man Hole Relining | \$30,528 | | \$30,528 |
| USER PAY - FLEET | | | | |
| 2022 | Chevrolet Van (Electrician) - 2011 (V003) | \$61,650 | | \$61,650 |
| 2023 | Ford Pickup Truck - 2014 (V067) | \$43,757 | | \$43,757 |
| BUILDINGS & FACILITIES | | | | |
| BOAT LAUNCH | | | | |
| 2023 | Landscaping and Accessibility | \$30,528 | | \$30,528 |
| COLLINS HALL | | | | |
| 2022 | Performance Space Retrofit | \$38,233 | | \$38,233 |
| 2023 | Floor Refinishing | \$50,880 | | \$50,880 |
| GENERAL FACILITIES | | | | |
| 2022 | Master Key System | \$91,584 | | \$91,584 |
| GENERAL PARKS | | | | |
| 2022 | Rio Den & Fire Tower Swing Sets | \$25,440 | | \$25,440 |
| 2022 | General City Signage | \$50,880 | | \$50,880 |
| 2022 | Westview Park Roof Painting | \$10,176 | | \$10,176 |
| 2023 | Navy League Building - Doors | \$15,264 | | \$15,264 |
| POLICE STATION | | | | |
| 2019 | Carpet Replacement/Flooring | \$16,282 | | \$16,282 |
| POOL | | | | |
| 2023 | Pool Shell Refurbishment | \$2,571,745 | \$1,285,873 | \$1,285,873 |
| PUBLIC WOKRS | | | | |
| 2023 | Maintenance Garage Roof | \$25,440 | | \$25,440 |
| 2023 | Garage Door replacement | \$30,528 | | \$30,528 |
| RIO DEN | | | | |
| 2023 | Structural Assessment | \$25,440 | | \$25,440 |
| 2023 | Heating Unit | \$15,264 | | \$15,264 |
| TRAILS | | | | |

Schedule B -- 2023 TAX SUPPORTED CAPITAL BUDGET & RESERVES EXPENDITURES

CITY OF ELLIOT LAKE

| Year | Department/Project Description | 2023 Budget | Grant / Subsidy | Reserves |
|---|--|---------------------|--------------------|--------------------|
| 2023 | Bridge & Trail Repairs | \$50,000 | | \$50,000 |
| RECREATION & CULTURE | | | | |
| 2020 | Event Fencing | \$18,419 | | \$18,419 |
| ECONOMIC DEVELOPMENT | | | | |
| 2023 | Trailhead Improvements - Tourism | \$15,264 | | \$15,264 |
| ACCESSIBILITY | | | | |
| 2023 | Accessible Aid at Public Boat Launch | \$46,790 | | \$46,790 |
| INFRASTRUCTURE SERVICES - WASTE MANAGEMENT | | | | |
| 2023 | Landfill Expansion & Design - Ongoing 2019 | \$91,584 | | \$91,584 |
| LAND SALES & PURCHASES | | | | |
| 2023 | Fox Drive Servicing | \$88,066 | | \$88,066 |
| 2023 | Oakland Boulevard | \$31,546 | | \$31,546 |
| 2023 | 80 Dieppe Avenue | \$27,475 | | \$27,475 |
| 2023 | Pearson Drive and Esten Road N. | \$59,021 | | \$59,021 |
| PHYSICIAN RECRUITMENT | | | | |
| 2023 | Incentive Program | \$105,000 | | \$105,000 |
| CEMETERY CAPITAL DEVELOPMENT | | | | |
| 2023 | 120 Niche Wall in Granite | \$66,144 | | \$66,144 |
| ARTS AND CULTURE | | | | |
| 2023 | Completion of Facade | \$201,485 | | \$201,485 |
| PUBLIC LIBRARY | | | | |
| 2023 | New Library Collection (Books & AV) | \$53,500 | | \$53,500 |
| | | | | |
| | 2023 Capital Projects Subtotal: | \$12,370,808 | \$3,321,990 | \$9,048,817 |

| Year | Work in Progress | Prior Approved Budget | Grant Subsidy | Reserves | To Date Spending |
|------|---|-----------------------|------------------|--------------------|------------------|
| 2021 | City Hall - Generator | \$111,936 | | \$111,936 | \$49,317 |
| 2022 | Theatre Upgrades & Retrofit | \$1,119,360 | \$750,000 | \$570,000 | \$203,315 |
| Res. | Additional Approved at Contract Signing | \$200,640 | | | |
| 2022 | New Wall for Miner's Memorial Park | \$35,616 | | \$35,616 | \$9,450 |
| 2022 | Actuators (3) | \$30,528 | | \$30,528 | \$8,375 |
| 2021 | Lift Station Rebuild - Spruce | \$223,160 | | \$223,160 | \$6,401 |
| 2022 | New Lift Station: Fox Drive | \$203,520 | | \$203,520 | \$29,369 |
| 2022 | Infrastructure Renewal Roads - Hillside Dr. North | \$1,037,952 | | \$1,037,952 | \$209,320 |
| | Work in Progress Subtotal: | \$2,962,712 | \$750,000 | \$2,212,712 | \$515,547 |