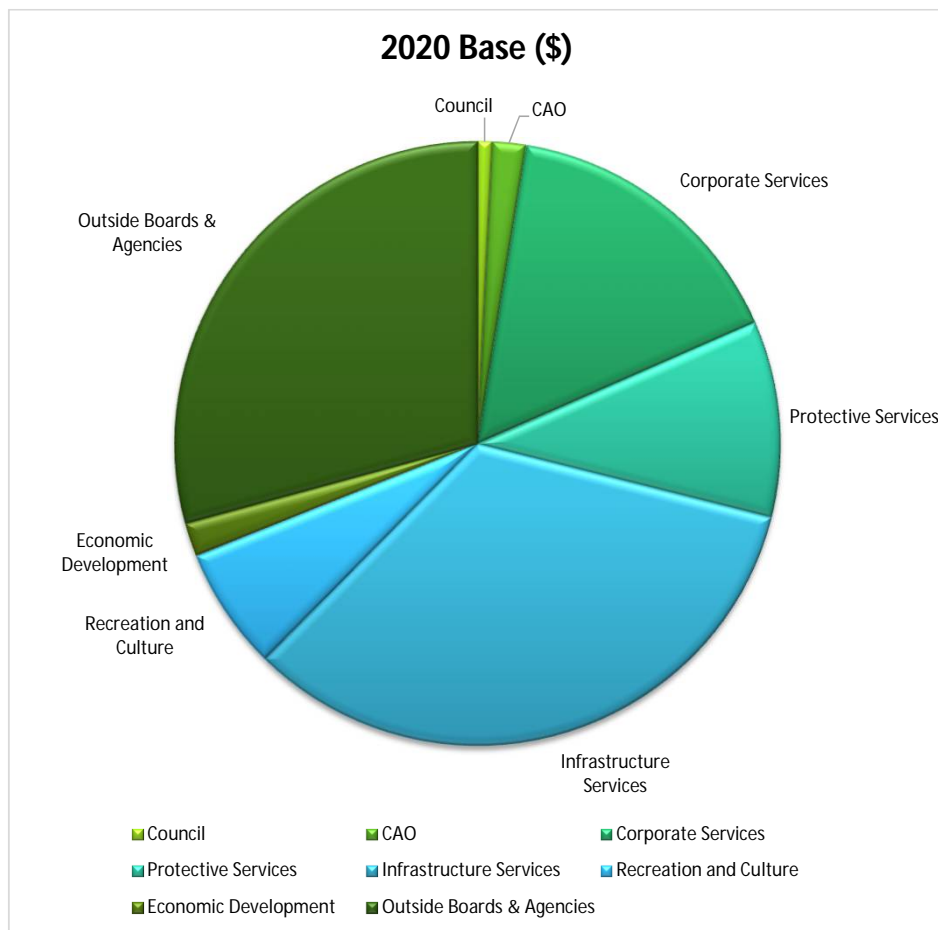


**CITY OF ELLIOT LAKE
2020 Tax Supported Operating Budget**

Department	2020 Base (\$)	2019 Base (\$)	Base Increase (\$)	Base Increase (%)
Grants and PILs	\$ (8,493,650)	\$ (8,452,250)	\$ (41,400)	0.49%
Council	\$ 160,715	\$ 156,662	\$ 4,053	2.59%
CAO	\$ 374,028	\$ 316,894	\$ 57,134	18.03%
Corporate Services	\$ 3,289,449	\$ 2,914,460	\$ 374,989	12.87%
Protective Services	\$ 2,178,535	\$ 2,224,227	\$ (45,692)	-2.05%
Infrastructure Services	\$ 6,943,065	\$ 7,044,770	\$ (101,705)	-1.44%
Recreation and Culture	\$ 1,362,615	\$ 1,344,860	\$ 17,755	1.32%
Economic Development	\$ 372,560	\$ 312,684	\$ 59,876	19.15%
Outside Boards & Agencies	\$ 6,070,460	\$ 5,961,237	\$ 109,223	1.83%
TOTAL OPERATIONS	\$ 12,257,778	\$ 11,823,544	\$ 434,234	3.6726%



**CITY OF ELLIOT LAKE
2020 Tax Supported Operating Budget**

Functional Division	2020 Base (\$)	2019 Base (\$)	Base Increase (\$)	Increase (%)
Mayor & Council				
Mayor & Council	160,715	156,662	\$ 4,053	2.59%
CAO				
CAO	374,028	316,894	\$ 57,134	18.03%
Corporate Services				
Clerk	147,690	150,510	\$ (2,820)	-1.87%
Human Resources	523,605	499,508	\$ 24,097	4.82%
Information Technology	619,542	525,100	\$ 94,442	17.99%
Family Health Team	154,000	82,000	\$ 72,000	87.80%
Woodlands Cemetery	33,869	983	\$ 32,886	3345.47%
Long Term Debt Nursing Home	97,665	162,029	\$ (64,364)	-39.72%
Long Term Debt Pearson Plaza	139,922	142,515	\$ (2,593)	-1.82%
Treasury	639,198	736,025	\$ (96,827)	-13.16%
General Government	933,959	615,790	\$ 318,169	51.67%
Taxation & General Revenue	(8,493,650)	(8,452,250)	\$ (41,400)	0.49%
Protective Services				
Fire Department	2,063,776	2,087,877	\$ (24,101)	-1.15%
Emergency Management	10,400	16,250	\$ (5,850)	-36.00%
Building Control	158,753	164,705	\$ (5,952)	-3.61%
ByLaw Enforcement	(48,674)	(38,905)	\$ (9,769)	25.11%
Committee of Adjustment	(5,720)	(5,700)	\$ (20)	0.35%
Infrastructure Services				
Facilities	1,435,460	1,495,507	\$ (60,047)	-4.02%
Engineering	548,434	646,740	\$ (98,306)	-15.20%
Public Works	2,731,963	2,756,950	\$ (24,987)	-0.91%
Roads Maintenance	525,000	580,000	\$ (55,000)	-9.48%
Conventional Transit	229,300	179,836	\$ 49,464	27.51%
Accessible Transit	178,700	174,900	\$ 3,800	2.17%
Street Lighting	195,570	173,727	\$ 21,843	12.57%
Airport	196,391	190,280	\$ 6,111	3.21%
Storm Sewer	28,000	28,000	\$ -	0.00%
Waste Management	499,500	466,250	\$ 33,250	7.13%
Parks	374,747	352,580	\$ 22,167	6.29%
Recreation and Culture				
Grants to Seniors Centre	25,000	25,000	\$ -	0.00%
Recreation	428,562	445,197	\$ (16,635)	-3.74%
Collins Hall	1,200	4,260	\$ (3,060)	-71.83%
Centennial Arena	(56,150)	(53,505)	\$ (2,645)	4.94%
Rio Den	-	-	\$ -	0.00%
Golf Course	90,000	150,000	\$ (60,000)	-40.00%
Ski Hill	66,700	36,700	\$ 30,000	81.74%
Ruben Yli Juuti Centre	316,667	320,844	\$ (4,177)	-1.30%
Parks	165,432	168,074	\$ (2,642)	-1.57%
Arts & Culture	133,464	65,295	\$ 68,169	104.40%
Arts Tour	5,750	5,750	\$ -	0.00%
Nuclear Museum	111,880	106,965	\$ 4,915	4.59%
Miners Monument	2,500	2,500	\$ -	0.00%
Special Events	7,200	7,200	\$ -	0.00%
Community Events	10,000	10,000	\$ -	0.00%
Welcome Centre	54,410	50,580	\$ 3,830	7.57%
Economic Development				
Economic Development	372,560	312,684	\$ 59,876	19.15%
Outside Boards & Agencies				
Policing	2,929,197	2,832,320	\$ 96,877	3.42%
Health Unit	390,795	363,066	\$ 27,729	7.64%
Paramedic Services	1,012,880	1,002,701	\$ 10,179	1.02%
Social Assistance	326,641	500,659	\$ (174,018)	-34.76%
Housing Services	658,648	637,984	\$ 20,664	3.24%
Board	23,005	-	\$ 23,005	0.00%
Children's Services	167,172	170,073	\$ (2,901)	-1.71%
Library	562,122	454,433	\$ 107,689	23.70%
TOTAL LEVY REQUIREMENT	(12,257,778)	(11,823,544)	\$ (434,234)	3.6726%

	2018 Actual	2019 Actual (unaudited)	2019 Budget	2020 Budget	Budget % change	Budget \$ change
MAYOR & COUNCIL						
SALARIES & HONORARIA	88,873	99,590	90,882	92,700	5%	1,818
OVERALL BENEFITS	41,559	51,280	44,280	51,265	22%	6,985
GENERAL STATIONERY & OFFICE	1,588	486	1,000	750	-25%	(250)
CONFERENCES & CONVENTIONS	13,770	16,772	16,000	16,000	0%	-
CELL PHONE	1,599	3,151	4,500	-	-100%	(4,500)
Total Mayor & Council	147,389	171,279	156,662	160,715	3%	4,053
CHIEF ADMINISTRATIVE OFFICER						
SALARIES & WAGES	216,836	224,011	239,500	269,333	12%	29,833
OVERALL BENEFITS	30,708	31,038	41,024	51,978	27%	10,954
OMERS PENSION	21,383	21,311	22,200	26,167	18%	3,967
SUBSCRIPTIONS & SUNDRY	670	574	600	600	0%	-
TRAVEL & MEALS	622	785	2,000	1,500	-25%	(500)
CONFERENCES & CONVENTIONS	11,704	5,066	9,000	8,000	-11%	(1,000)
MEMBERSHIPS & TRAINING MGMT	4,001	3,344	1,250	1,200	-4%	(50)
OFFICE SUPPLIES & COURIER	390	176	250	250	0%	-
CELL PHONE	966	735	1,070	-	-100%	(1,070)
CONTRACTED SERVICES	42,104	17,533	-	15,000	0%	15,000
Total Chief Administrative Officer	329,385	304,574	316,894	374,028	18%	57,134
CORPORATE SERVICES						
Clerk						
MARRIAGE LICENCES	(5,070)	(5,200)	(3,280)	(5,000)	52%	(1,720)
MISCELLANEOUS REVENUE	(6,655)	(8,160)	(15,400)	(8,400)	-45%	7,000
SALARIES & WAGES	161,874	100,113	94,810	98,000	3%	3,190
OVERALL BENEFITS	20,068	19,132	18,150	18,510	2%	360
OMERS PENSION	18,911	10,808	10,630	10,680	0%	50
OFFICE SUPPLIES & ADVERTISING	2,975	5,211	7,100	2,900	-267%	(4,200)
CONFERENCES & CONVENTIONS	811	633	5,000	2,500	-50%	(2,500)
MEMBERSHIPS & SUBSCRIPTIONS	-	447	700	500	-29%	(200)
CELL PHONE	251	469	300	-	-100%	(300)
LEGAL	-	-	2,500	2,500	0%	-
CONSULTANT FEES	178	3,248	10,000	3,000	-70%	(7,000)
TRANSFER TO RESERVE	-	20,000	20,000	20,000	0%	-
MARRIAGE LICENCES	-	-	-	2,500	0%	2,500
	193,342	146,701	150,510	147,690	-2%	(2,820)
Election						
MISCELLANEOUS REVENUE	-	(300)	-	-	0%	-
TRANSFER FROM RESERVE	(65,800)	-	-	-	0%	-
TEMPORARY SALARIES & WAGES	33,237	-	-	-	0%	-
OVERALL BENEFITS	4,016	-	-	-	0%	-
SUNDRY EXPENSES	38,678	15,476	-	-	0%	-
	10,131	15,176	-	-	0%	-
Human Resources						
MISCELLANEOUS RECOVERIES	-	-	(50,000)	(61,300)	23%	(11,300)
REGULAR SALARIES & WAGES	147,293	157,823	151,800	163,287	8%	11,487
OVERALL BENEFITS	27,816	34,491	33,700	31,537	-6%	(2,163)
OMERS PENSION	15,410	15,953	14,650	13,006	-11%	(1,644)
RETIRED EMPLOYEES BENEFITS	107,645	163,777	128,695	170,328	32%	41,633
RECRUITMENT COSTS	-	16,282	35,133	20,000	-43%	(15,133)
GENERAL STATIONERY & PHOTOCOPY	1,100	540	2,800	700	-75%	(2,100)
MEMBERSHIPS	815	1,243	1,450	1,460	1%	10
CELL PHONE	279	720	600	-	-100%	(600)
ADVERTISING & PROFESSIONAL FEES	6,499	3,337	9,790	8,500	-13%	(1,290)
CONTRACTED SERVICES	11,053	31,793	32,490	25,000	-23%	(7,490)
CONTRACT NEGOTIATIONS	62,163	35,365	66,400	35,000	-47%	(31,400)
	380,075	461,324	427,508	407,519	-5%	(19,989)
Professional Development						
TRAINING COURSES - UNION	2,061	433	7,000	5,000	-29%	(2,000)
TRAINING COURSES - MANAGEMENT	2,408	3,900	12,000	9,000	-25%	(3,000)
	4,469	4,333	19,000	14,000	-26%	(5,000)
Health and Safety						
WSIB NEER REBATE / SURCHARGE	(5,551)	(6,684)	-	-	0%	-
TEMPORARY SALARIES & WAGES	-	-	-	54,834	0%	54,834
OVERALL BENEFITS	-	-	-	6,452	0%	6,452
SUBSCRIPTIONS	967	967	1,100	1,100	0%	-
CONFERENCES & CONVENTIONS	1,167	-	1,200	1,200	0%	-
TRAINING COURSES - UNION	19,728	8,103	24,000	20,000	-17%	(4,000)
WSIB AUDIT	-	-	3,500	3,500	0%	-
CONTRACTED SERVICES	8,322	7,488	23,200	15,000	-35%	(8,200)
	24,633	9,873	53,000	102,086	93%	49,086

	2018 Actual	2019 Actual (unaudited)	2019 Budget	2020 Budget	Budget % change	Budget \$ change
Information Technology						
TRANSFER FROM RESERVE	-	(40,000)	(75,000)	(75,000)	0%	-
SALARIES & WAGES	146,304	161,398	233,180	281,514	21%	48,334
OVERALL BENEFITS	26,756	30,928	44,140	53,331	21%	9,191
OMERS PENSION	15,553	16,943	20,280	30,275	49%	9,995
GENERAL STATIONERY & OFFICE	919	775	500	500	0%	-
INTERNET CHARGES	8,394	9,862	10,000	15,000	50%	5,000
COMPUTER SOFTWARE	1,389	16,383	5,000	10,000	100%	5,000
COMPUTER HARDWARE MAINTENANCE	-	18,179	30,000	30,000	0%	-
TRAVEL & TRAINING	42	-	8,500	6,000	-29%	(2,500)
CONFERENCES & MEMBERSHIPS	1,774	171	5,200	5,300	2%	100
TRAINING COURSES - IN HOUSE	-	-	7,500	5,000	-33%	(2,500)
CELL PHONE	576	716	3,300	-	-100%	(3,300)
CONTRACTED SERVICES	173,409	205,223	190,000	215,000	13%	25,000
TRANSFER TO RESERVE	65,000	50,000	50,000	50,000	0%	-
	440,117	470,579	525,100	621,920	18%	96,820
Residential Development -- Wireless Towers						
MISCELLANEOUS REVENUE	(37,723)	(44,149)	(32,000)	(46,836)	46%	(14,836)
LICENCE FEES	4,836	4,836	6,000	6,000	0%	-
EQUIPMENT SUPPLIES	7,031	6,771	8,000	8,000	0%	-
HYDRO - WIRELESS TOWERS	5,124	5,501	8,000	5,622	-30%	(2,378)
CONTRACTED SERVICES	-	-	2,500	2,000	-20%	(500)
INSURANCE PREMIUMS	-	-	2,000	-	-100%	(2,000)
TRANSFER TO RESERVE	-	27,041	5,500	22,836	315%	17,336
	(20,732)	-	-	(2,378)	0%	(2,378)
Woodlands Cemetery						
CARE AND MAINTENANCE	(6,947)	(9,705)	(9,150)	(9,150)	0%	-
BURIAL CHARGES & INSTALLATION FEES	(16,071)	(19,407)	(15,725)	(15,725)	0%	-
REVENUE PLOTS, NICHES, BENCHES, PLAQUES	(30,288)	(32,959)	(33,950)	(33,950)	0%	-
INTEREST BANK ACCOUNT	-	(6,785)	(4,000)	(4,000)	0%	-
DISTRIBUTED WAGES	31,409	52,710	-	38,000	0%	38,000
MATERIALS	1,721	11,255	10,000	10,000	0%	-
LICENCE FEES	843	783	1,000	1,000	0%	-
HYDRO	338	312	400	319	-20%	(81)
NICHE PLAQUES	11,879	8,832	9,150	9,150	0%	-
OFFICE SUPPLIES & ADVERTISING	-	-	1,603	200	-88%	(1,403)
CONTRACTED SERVICES	1,659	3,698	2,000	2,000	0%	-
INSURANCE PREMIUMS	-	-	3,630	-	-100%	(3,630)
CARE AND MAINTENANCE EXPENSES	7,097	10,255	9,650	9,650	0%	-
TRANSFER TO RESERVE	12,823	11,747	13,875	13,875	0%	-
VEHICLE & MACHINERY	12,220	19,368	12,500	12,500	0%	-
AUDIT & ACCOUNTING	937	-	-	-	0%	-
	27,619	50,103	983	33,869	3345%	32,886
Family Health Team						
MEDICAL CLINIC MUNICIPAL TAXES	30,406	23,398	32,000	32,000	0%	-
CONTRACTED SERVICES	50,000	57,268	50,000	122,000	144%	72,000
	80,406	80,666	82,000	154,000	88%	72,000
Debenture - Nursing Home						
LONG TERM DEBT PRINCIPAL	154,481	157,961	157,961	96,923	-39%	(61,038)
LONG TERM DEBT INTEREST	7,548	4,068	4,068	742	-82%	(3,326)
	162,029	162,029	162,029	97,665	-40%	(64,364)
Debenture - Pearson Plaza						
LONG TERM DEBT PRINCIPAL	98,500	98,500	98,500	98,500	0%	-
LONG TERM DEBT INTEREST	46,724	44,015	44,015	41,422	-6%	(2,593)
	145,224	142,515	142,515	139,922	-2%	(2,593)
Treasury						
TAX & WATER CERTIFICATES	(23,260)	(26,786)	(24,300)	(25,000)	3%	(700)
MISCELLANEOUS REVENUE	(6,391)	(7,068)	(4,590)	(70,000)	1425%	(65,410)
INTEREST ON CURRENT TAXES	(168,453)	(161,042)	(90,000)	(143,198)	59%	(53,198)
INTEREST - ACC RECEIVABLES	(2,611)	(3,751)	(500)	(2,309)	362%	(1,809)
INTEREST BANK ACCOUNT	(196,974)	(223,230)	(140,000)	(163,710)	17%	(23,710)
INVESTMENT INCOME	(93,822)	(192,232)	(240,000)	(240,000)	0%	-
SALARIES & WAGES	522,416	378,659	498,104	542,023	9%	43,919
OVERALL BENEFITS	100,439	94,153	101,701	124,025	22%	22,324
OMERS PENSION	44,592	33,100	39,710	50,903	28%	11,193
GENERAL STATIONERY & PHOTOCOPY	11,940	15,376	23,000	10,000	-57%	(13,000)
CONFERENCES & MEMBERSHIPS	5,149	1,069	7,500	6,500	-13%	(1,000)
TRAINING	9,845	1,033	6,000	4,000	-33%	(2,000)
POSTAGE	15,573	14,344	12,500	12,500	0%	-
CELL PHONE	949	1,055	2,800	-	-100%	(2,800)
ADVERTISING & PROMOTIONS	1,322	-	1,500	750	-50%	(750)
CONTRACTED SERVICES	22,392	130,780	58,000	60,000	3%	2,000
PENALTY & BANK CHARGES	8,075	6,360	8,000	6,713	-16%	(1,287)
GENERAL WRITE OFFS & COLLECTION COSTS	27,767	378	2,500	2,500	0%	-
TRANSFER TO RESERVE	310,582	439,253	265,000	265,000	0%	-
EXTERNAL BOARD ALLOCATED EXPENDITURE	104,455	140,109	146,600	140,000	-5%	(6,600)
AUDIT & ACCOUNTING	33,245	37,807	30,000	35,000	17%	5,000
	727,228	679,367	703,525	615,698	-12%	(87,827)
Financial Expenses						
TAX REDUCTIONS	(218,148)	66,559	-	-	0%	-
TAX REDUCTIONS PEN & INT	5,555	296	1,500	1,500	0%	-
CHARITY TAX REBATE PROGRAM	12,807	10,291	16,000	12,000	-25%	(4,000)
LOW INCOME-SENIORS/DISABLED	214	1,786	5,000	3,000	-40%	(2,000)
COMM/IND VACANCY REBATE PROGRAM	3,266	6,693	10,000	7,000	-30%	(3,000)
	(196,305)	85,626	32,500	23,500	-28%	(9,000)

	2018 Actual	2019 Actual (unaudited)	2019 Budget	2020 Budget	Budget % change	Budget \$ change
General Government						
MISCELLANEOUS PROV GRANTS	-	(186,148)	-	-	0%	-
INSURANCE RECOVERIES	(23,879)	(4,297,319)	-	-	0%	-
BUILDING & FACILITIES RENT	(15,902)	(16,019)	(15,560)	(15,560)	0%	-
MISCELLANEOUS REVENUE	(602,050)	(6,974)	-	-	0%	-
TRANSFER FROM RESERVE	(500,000)	(75,000)	(75,000)	-	-100%	75,000
UNLEADED GAS	657	200	-	-	0%	-
GENERAL STATIONERY & PHOTOCOPY	19,503	26,140	7,000	20,000	186%	13,000
OFFICE EQUIPMENT	13,813	5,373	7,000	7,000	0%	-
SPECIAL EXP-CIVIC CENTRE	-	890,867	-	-	0%	-
HYDRO	650	652	900	667	-26%	(233)
MUNICIPAL TAXES	20,107	23,691	-	60,000	0%	60,000
SUNDRY & RECEPTIONS	11,447	14,901	6,650	5,850	-76%	(800)
MEMBERSHIPS	20,195	6,703	10,000	10,000	0%	-
POSTAGE	2,985	4,662	1,500	2,000	33%	500
TELEPHONE	71,016	72,505	70,000	70,000	0%	-
ADVERTISING & PROMOTIONS	38,964	37,836	35,800	38,653	8%	2,853
CELL PHONES	-	-	-	25,000	0%	25,000
LEGAL	141,619	286,510	50,000	100,000	100%	50,000
CONTRACTED SERVICES & CONSULTANTS	551,313	36,660	85,000	25,000	-71%	(60,000)
COMMUNITY RELATIONS	13,756	46,702	42,500	20,500	-52%	(22,000)
INSURANCE PREMIUMS	304,092	357,796	255,000	454,849	78%	199,849
INSURANCE CLAIMS	14,379	33,797	75,000	50,000	-33%	(25,000)
SPECIAL APPROPRIATIONS	265,057	9,335	-	-	0%	-
TRANSFER TO RESERVE	660,000	3,553,694	60,000	60,000	0%	-
Total Corporate Services	1,007,722	826,565	615,790	933,959	52%	318,169
TAXES AND TRANSFERS	2,985,957	3,134,859	2,914,460	3,289,449	13%	374,989
MUNICIPAL TAXATION	(11,340,647)	#####	#####	-	-100%	11,800,000
EDUCATION	(1,418,141)	(1,385,651)	(1,439,200)	(1,439,200)	0%	0
GRANT IN LIEU	(263,886)	(279,893)	(262,250)	(303,650)	16%	-41,400
LEVY FOR EDUCATION	1,418,142	1,385,651	1,439,200	1,439,200	0%	-
	(11,604,533)	#####	#####	(303,650)	-97%	11,758,600
General Government						
ONT MUN PARTNERSHIP FUND	(8,190,000)	(8,190,000)	(8,190,000)	(8,190,000)	0%	-
CAPITAL LEVY	-	-	-	-	0%	-
PRIOR YEAR DEFICIT	-	-	-	-	0%	-
	(8,190,000)	(8,190,000)	(8,190,000)	(8,190,000)	0%	-
Total Taxes and Transfers	(19,794,533)	#####	#####	(8,493,650)	-58%	(11,758,600)



This chart depicts the sources of income from taxation for the City of Elliot Lake.

The 2020 budget will be balanced based using the tax levy in the amount of \$12,257,778

The levy is determined based on the approval of the operational budget and any council approved expansions.

	2018 Actual	2019 Actual (unaudited)	2019 Budget	2020 Budget	Budget % change	Budget \$ change
PROTECTIVE SERVICES						
Fire Department						
M.N.R.	(2,145)	(2,195)	(2,150)	(2,150)	0%	-
MISCELLANEOUS RECOVERIES	(21,262)	(78,686)	(57,950)	(23,450)	-60%	34,500
SALARIES & WAGES	1,222,923	1,308,884	1,427,427	1,392,165	-2%	(35,262)
OVERALL BENEFITS	166,388	205,641	207,000	207,084	0%	84
OMERS PENSION	138,932	123,003	166,300	165,123	-1%	(1,177)
BUILDING MAINTENANCE	9,875	9,391	20,000	20,000	0%	-
REPAIR PARTS	11,182	6,499	13,000	13,000	0%	-
UNIFORMS	6,569	6,340	9,300	9,300	0%	-
GENERAL STATIONERY & OFFICE	9,417	5,169	11,000	8,500	-25%	(2,500)
EQUIPMENT SUPPLIES	36,317	34,886	42,000	42,000	0%	-
HYDRO	5,995	5,450	10,000	5,570	-44%	(4,430)
NATURAL GAS	4,341	3,898	6,900	3,984	-42%	(2,916)
WATER	657	703	800	800	0%	-
CONFERENCES & CONVENTIONS	6,508	7,482	9,000	8,000	-11%	(1,000)
MEMBERSHIPS	856	596	1,300	1,300	0%	-
TRAINING COURSES	-	2,255	14,000	14,000	0%	-
CELL PHONE	-	4,371	1,200	-	-100%	(1,200)
TELEPHONE	7,736	7,928	7,400	7,400	0%	-
CONTRACTED SERVICES	29,541	30,722	33,000	33,000	0%	-
COMMUNITY RELATIONS	6,553	2,910	10,000	5,000	-50%	(5,000)
INSURANCE PREMIUMS	-	-	4,500	-	-100%	(4,500)
MEALS	371	549	1,700	1,000	-41%	(700)
TRANSFER TO RESERVE	142,145	152,150	150,000	150,000	0%	-
TRANSFER TO RESERVE (MNR)	-	-	2,150	2,150	0%	-
	1,782,900	1,837,946	2,087,877	2,063,776	-1%	(24,101)
Emergency Mgmt.						
GENERAL STATIONERY & OFFICE	484	443	1,200	500	-58%	(700)
CONFERENCES & CONVENTIONS	2,426	350	4,000	2,000	-50%	(2,000)
SPECIAL EVENT & TRAINING	4,923	73	8,500	6,500	-24%	(2,000)
CELL PHONE	484	653	1,150	-	-100%	(1,150)
CONTRACTED SERVICES	-	12,211	-	-	0%	-
COMMUNITY RELATIONS	814	965	1,400	1,400	0%	-
	9,131	14,695	16,250	10,400	-36%	(5,850)
Building Control						
PERMITS, SEARCHES & PLANNING REVENUE	(79,945)	(139,331)	(71,200)	(81,300)	14%	(10,100)
SALARIES & WAGES	140,312	161,442	164,575	164,565	0%	(10)
OVERALL BENEFITS	28,323	32,829	35,750	36,100	1%	350
OMERS PENSION	13,219	15,910	14,860	15,068	1%	208
STATIONERY & SAFETY SUPPLIES	821	662	2,700	1,100	-59%	(1,600)
TRAVEL, TRAINING & CONVENTIONS	1,582	3,736	6,700	5,100	-24%	(1,600)
MEMBERSHIPS	1,411	696	1,220	1,220	0%	-
POSTAGE	254	321	300	300	0%	-
CELL PHONE	349	726	700	-	-100%	(700)
ADVERTISING & PROMOTIONS	67	300	600	600	0%	-
CONSULTANT FEES	524	1,625	500	1,000	100%	500
CONTRACTED SERVICES	-	23,802	8,000	15,000	88%	7,000
	106,917	102,717	164,705	158,753	-4%	(5,952)
By-law Enforcement						
FINES - COURT	(82,169)	(72,138)	(90,000)	(90,000)	0%	-
PROPERTY STANDARDS TAX RECOVERY	(2,382)	(1,426)	(10,000)	(10,000)	0%	-
ANIMAL CONTROL REVENUE	(21,101)	(23,486)	(28,900)	(28,200)	-2%	700
FINES - TRAFFIC VIOLATIONS	(2,940)	(2,441)	(5,000)	(5,000)	0%	-
GENERAL LICENCES	(20,247)	(35,149)	(25,000)	(30,000)	20%	(5,000)
TAXI LICENCES & PARKING PERMITS	(3,080)	(2,772)	(600)	(600)	0%	-
SALARIES & WAGES	57,936	66,252	63,900	68,000	6%	4,100
OVERALL BENEFITS	12,945	15,879	15,175	15,510	2%	335
OMERS PENSION	4,590	4,590	4,650	4,841	4%	191
BUILDING MAINTENANCE	2,078	494	1,000	3,000	200%	2,000
RESURRENDER FEES	3,328	1,568	3,500	3,500	0%	-
UNIFORMS	535	299	600	1,000	67%	400
GENERAL STATIONERY & OFFICE	503	987	600	1,000	67%	400
EQUIPMENT & SUNDRY EXPENSES	1,532	2,289	3,370	2,200	-35%	(1,170)
HYDRO	3,014	2,911	5,000	2,975	-41%	(2,025)
CONFERENCES, CONVENTIONS & MEMBERSHIP	-	1,642	3,200	3,200	0%	-
CELL PHONE	185	874	700	-	-100%	(700)
ADVERTISING & PROMOTIONS	366	254	400	400	0%	-
LEGAL	-	186	500	500	0%	-
CONTRACTED SERVICES	-	2,407	8,000	3,000	-63%	(5,000)
PROPERTY STANDARDS ORDERS	3,432	1,426	10,000	6,000	-40%	(4,000)
	(41,475)	(35,353)	(38,905)	(48,674)	25%	(9,769)
Committee Of Adjustment						
MISCELLANEOUS REVENUE	(4,615)	(1,775)	(6,000)	(6,000)	0%	-
GENERAL STATIONERY & OFFICE	144	248	300	280	-7%	(20)
	(4,471)	(1,527)	(5,700)	(5,720)	0%	(20)
Total Protective Services	1,853,001	1,918,479	2,224,227	2,178,535	-2%	(45,692)

	2018 Actual	2019 Actual (unaudited)	2019 Budget	2020 Budget	Budget % change	Budget \$ change
INFRASTRUCTURE SERVICES						
Facilities - Administration						
MISC FEDERAL GRANTS & REVENUES	(54,934)	(7,511)	-	-	0%	-
REGULAR SALARIES & WAGES	86,676	92,465	109,000	221,561	103%	112,561
OVERALL BENEFITS	-	-	21,662	47,364	119%	25,702
OMERS PENSION	9,621	9,827	11,230	21,923	95%	10,693
MATERIALS & SUNDRY	1,971	2,443	1,800	1,800	0%	-
CERTIFICATION & TRAINING	243	918	2,000	2,000	0%	-
CELL PHONE	633	1,113	1,500	-	-100%	(1,500)
CONTRACTED SERVICES	33,242	37,880	36,000	45,000	25%	9,000
TRANSFER TO RESERVE	500,000	362,700	362,700	200,000	-45%	(162,700)
	577,450	499,835	545,892	539,648	-1%	(6,244)
Pearson Centre						
MAINTENANCE & SUPPLIES	8,045	3,813	13,500	-	-100%	(13,500)
UTILITIES	86,224	25,178	51,200	-	-100%	(51,200)
CONTRACTED SERVICES	65,057	9,769	30,000	-	-100%	(30,000)
	159,326	38,760	94,700	-	-100%	(94,700)
Rio Den						
MISCELLANEOUS REVENUE	(1,000)	-	-	-	0%	-
BUILDING MAINTENANCE	286	1,498	3,000	2,500	-100%	(500)
HYDRO	3,705	3,057	5,775	3,124	-46%	(2,651)
NATURAL GAS	3,123	2,656	4,000	2,715	-32%	(1,285)
WATER	657	703	646	650	1%	4
CONTRACTED SERVICES	4,597	2,135	4,000	4,000	0%	-
	11,368	10,048	17,421	12,989	-25%	(4,432)
Pearson Plaza						
BUILDING & FACILITIES RENT	-	(27,000)	-	100,000	0%	100,000
HYDRO	-	1,433	-	10,000	0%	10,000
WATER	-	374	-	800	0%	800
BUILDING RENTAL	-	110,591	-	-	0%	-
	-	85,398	-	110,800	0%	110,800
Pool						
REGULAR SALARIES & WAGES	83,712	96,947	90,768	57,950	-36%	(32,818)
OVERALL BENEFITS	10,615	17,611	25,220	13,625	-90%	(11,595)
OMERS PENSION	7,855	7,039	7,800	4,966	-36%	(2,834)
BUILDING MAINTENANCE	6,692	8,617	7,500	10,000	33%	2,500
JANITORIAL SUPPLIES	2,327	1,526	3,000	2,000	-33%	(1,000)
PLANT ROOM & COMPRESSOR MTCE	242	3,475	5,000	5,000	0%	-
WATER TEST SUPPLY & EQUIPMENT	5,586	17,835	7,000	7,000	0%	-
HYDRO	100,672	101,895	105,000	104,137	-1%	(863)
NATURAL GAS	17,114	18,188	17,325	18,588	7%	1,263
WATER	9,461	9,219	8,000	8,000	0%	-
CELL PHONE	82	51	300	-	-100%	(300)
CONTRACTED SERVICES	26,842	15,732	10,000	10,000	0%	-
	271,200	298,134	286,913	241,266	-16%	(45,647)
City Hall						
BUILDING MAINTENANCE	8,886	2,506	-	2,500	0%	2,500
JANITORIAL SUPPLIES	1,890	238	1,500	1,500	0%	-
GROUND MAINTENANCE	588	282	5,000	2,500	-50%	(2,500)
HYDRO	27,610	26,946	32,000	27,539	-14%	(4,461)
NATURAL GAS	3,920	4,064	4,200	4,153	-1%	(47)
WATER	657	774	700	700	0%	-
MUNICIPAL TAXES	-	-	51,331	-	-100%	(51,331)
CONTRACTED SERVICES	52,177	58,548	46,000	50,000	9%	4,000
	95,727	93,358	140,731	88,892	-37%	(51,839)
Police Station Building						
BUILDING MAINTENANCE & SUNDRY	1,122	2,321	9,500	2,500	-74%	(7,000)
JANITORIAL SUPPLIES	8	-	150	75	-50%	(75)
HYDRO	12,440	13,363	18,000	13,657	-24%	(4,343)
NATURAL GAS	5,243	4,725	6,000	4,829	-20%	(1,171)
CONTRACTED SERVICES	37,818	33,634	30,000	30,000	0%	-
	56,632	54,043	63,650	51,061	-20%	(12,589)
Collins Hall						
BUILDING MAINTENANCE & SUNDRY	11,100	4,174	2,500	3,500	40%	1,000
JANITORIAL SUPPLIES	1,284	2,297	1,500	1,500	0%	-
HYDRO	16,134	14,444	18,000	14,762	-18%	(3,238)
NATURAL GAS	6,283	5,451	7,500	5,571	-26%	(1,929)
WATER	1,036	841	1,000	800	-20%	(200)
CONTRACTED SERVICE	38,868	67,011	22,000	50,000	127%	28,000
	74,706	94,219	52,500	76,133	45%	23,633
Centennial Arena						
SALARIES & WAGES	157,122	128,444	131,800	129,967	-1%	(1,833)
OVERALL BENEFITS	18,569	22,986	27,850	22,599	-19%	(5,251)
OMERS PENSION	9,128	7,230	7,800	8,439	8%	639
BUILDING MAINTENANCE & SUNDRY	15,479	18,280	23,000	22,750	-1%	(250)
JANITORIAL SUPPLIES	1,543	2,664	2,500	2,500	0%	-
HYDRO	80,772	80,777	60,000	82,555	38%	22,555
NATURAL GAS	12,159	14,663	14,000	14,986	7%	986
WATER	5,396	4,935	5,000	5,000	0%	-
ALARM SYSTEM	-	-	1,750	875	-50%	(875)
CONTRACTED SERVICES	35,977	26,586	20,000	25,000	25%	5,000
	336,144	306,565	293,700	314,671	7%	20,971

	2018 Actual	2019 Actual (unaudited)	2019 Budget	2020 Budget	Budget % change	Budget \$ change
Operations - Administration						
SALARIES & WAGES	116,587	104,287	171,200	174,909	2%	3,709
OVERALL BENEFITS	2,864	(4,360)	30,800	31,313	2%	513
OMERS PENSION	9,224	9,879	16,840	17,212	2%	372
ENGINEERING & OFFICE SUPPLIES	1,777	-	1,550	-	-100%	(1,550)
MEMBERSHIPS	2,709	(80)	5,000	5,000	0%	-
TRAINING	5,091	5,882	10,000	10,000	0%	-
CELL PHONE	62	314	950	-	-100%	(950)
TELEPHONE	-	-	400	-	-100%	(400)
CONTRACTED SERVICES	28,951	60,917	60,000	60,000	0%	-
TRANSFER TO RESERVE	300,000	350,000	350,000	250,000	-29%	(100,000)
	467,266	526,838	646,740	548,434	-15%	(98,306)
Public Works						
SALARIES & WAGES	179,932	105,206	-	-	0%	-
GROUP BENEFITS	6,907	9,865	-	-	0%	-
OMERS PENSION	15,946	9,538	-	-	0%	-
OFFICE SUPPLIES & PHOTOCOPY	3,448	4,317	5,500	4,000	-27%	(1,500)
INTERNET CHARGES	-	-	550	550	0%	-
HYDRO	281	(962)	500	1,200	140%	700
SUNDRY EXPENSES & PROMOTIONS	18,727	14,864	18,500	17,000	-100%	(1,500)
CELL PHONE	777	1,775	1,500	-	-100%	(1,500)
	226,019	144,603	26,550	22,750	-14%	(3,800)
Public Works-Building Maintenance						
MATERIALS	10,117	30,343	18,000	18,000	0%	-
CONTRACTED SERVICES	8,053	7,681	12,000	12,000	0%	-
	18,170	38,024	30,000	30,000	0%	-
Public Works-Equipment Maintenance						
MISCELLANEOUS REVENUE	(46,907)	(46,622)	(50,000)	(50,000)	0%	-
MATERIALS	297,465	294,109	300,000	300,000	0%	-
UNLEADED GAS	105,960	103,061	105,000	110,000	5%	5,000
DIESEL FUEL	157,286	179,561	170,000	170,000	0%	-
LICENCE FEES	19,341	19,399	19,500	19,500	0%	-
HYDRO	17,744	16,446	20,000	16,808	-16%	(3,192)
NATURAL GAS	27,163	29,995	30,000	30,655	2%	655
WATER	657	874	700	725	4%	25
COURIER & DELIVERY	10,858	13,541	12,000	12,000	0%	-
CONTRACTED SERVICES	74,275	55,830	80,000	80,000	0%	-
TRANSFER TO RESERVE	300,000	300,000	300,000	500,000	67%	200,000
VEHICLE MAINTENANCE	(160,652)	(130,035)	(200,000)	(200,000)	0%	-
WAREHOUSE STORES	(4,940)	18,305	-	-	0%	-
	798,250	854,463	787,200	989,688	26%	202,488
Public Works-Operations						
PROVINCIAL GRANT	(925,949)	(1,701,849)	-	-	0%	-
SALARIES & WAGES	1,311,235	1,471,084	1,462,800	1,336,950	-9%	(125,850)
OVERALL BENEFITS	277,457	332,187	337,200	290,872	-28%	(46,328)
OMERS PENSION	101,750	104,964	110,700	97,203	-12%	(13,497)
SUNDRY EXPENSES	1,782	1,800	2,500	2,500	0%	-
TRANSFER TO RESERVE	925,949	1,701,849	-	-	0%	-
DISTRIBUTED WAGES	(228,996)	(219,280)	-	(38,000)	0%	(38,000)
	1,463,228	1,690,754	1,913,200	1,689,525	-12%	(223,675)
Public Works-Roads Maintenance						
MISCELLANEOUS REVENUE	-	(11,509)	-	-	0%	-
SAND	79,026	72,392	90,000	90,000	0%	-
SALT	166,216	205,777	120,000	100,000	-17%	(20,000)
MATERIALS	60,172	(9,492)	90,000	80,000	-11%	(10,000)
CONTRACTED SERVICES	196,998	214,909	215,000	225,000	5%	10,000
SIDEWALK & CURB REPAIR	30,730	64,817	65,000	75,000	15%	10,000
GRAVEL	(30,147)	(17,725)	-	(45,000)	0%	(45,000)
	502,995	519,169	580,000	525,000	-9%	(55,000)
Transit System						
DEDICATED GAS TAX FUNDS	(130,177)	(129,777)	(129,777)	(130,000)	0%	(223)
MISCELLANEOUS PROV GRANTS	-	(83,726)	(75,564)	(55,000)	-27%	20,564
GREYHOUND/NORTHLAND REVENUE	(20,460)	(17,532)	(10,000)	(12,000)	20%	(2,000)
ADVERTISING REVENUE	(4,000)	(4,000)	(4,000)	(4,000)	0%	-
ADMISSION REVENUE	(180,921)	(163,474)	(185,000)	(167,000)	-10%	18,000
TRANSFER FROM RESERVE	-	(27,000)	-	-	0%	-
VEHICLE FUEL	-	62,008	50,000	50,000	0%	-
GENERAL STATIONERY & OFFICE	6,768	7,203	7,000	7,000	0%	-
WATER	657	703	800	800	0%	-
TAGS & LICENCES	1,307	1,223	7,850	1,500	-81%	(6,350)
CONTRACTED SERVICES	320,446	325,736	300,000	360,000	20%	60,000
GREYHOUND/NORTHLAND LINK	58,599	81,846	73,000	73,000	0%	-
BUILDING RENTAL	-	4,495	10,000	5,000	-50%	(5,000)
TRANSFER TO RESERVE	-	90,527	90,527	75,000	-17%	(15,527)
VEHICLE MAINTENANCE	59,762	51,096	45,000	25,000	-44%	(20,000)
	111,981	199,328	179,836	229,300	28%	49,464
Handi Lift Bus						
ADMISSION FEES	(3,585)	(4,676)	(4,000)	(4,000)	0%	-
VEHICLE FUEL	3,387	12,853	16,000	12,000	-25%	(4,000)
TAGS & LICENCES	-	152	900	700	-22%	(200)
CONTRACTED SERVICES	148,977	152,696	142,000	160,000	13%	18,000
VEHICLE MAINTENANCE	12,988	2,322	20,000	10,000	-50%	(10,000)
	161,767	163,347	174,900	178,700	2%	3,800

	2018 Actual	2019 Actual (unaudited)	2019 Budget	2020 Budget	Budget % change	Budget \$ change
Municipal Airport						
MNR FIRE SUPPRESSION	-	-	(5,000)	(4,500)	-10%	500
LANDING & PARKING FEES	(8,695)	(7,251)	(12,500)	(8,873)	-29%	3,627
AIRPORT LEASED LAND RENTS	(45,959)	(45,959)	(41,520)	(45,959)	11%	(4,439)
AIRPORT AVIATION FUEL	(348,750)	(182,638)	(150,000)	(219,578)	46%	(69,578)
MISCELLANEOUS REVENUE	(18,376)	(15,204)	(10,000)	(12,836)	28%	(2,836)
SALARIES & WAGES	94,416	78,819	73,300	140,717	92%	67,417
OVERALL BENEFITS	16,071	17,652	15,500	32,713	111%	17,213
OMERS PENSION	7,126	4,384	4,900	11,356	132%	6,456
BUILDING MAINTENANCE	7,792	6,396	8,000	8,000	0%	-
MATERIALS	2,215	925	3,500	1,500	-57%	(2,000)
PROPANE	1,108	1,996	5,500	2,000	-64%	(3,500)
AIRPORT FUEL	247,973	133,525	110,000	115,000	5%	5,000
TELEPHONE & OFFICE SUPPLIES	499	872	5,700	700	-88%	(5,000)
HYDRO	28,894	27,054	29,400	27,650	-6%	(1,750)
MUNICIPAL TAXES	11,219	11,895	15,000	15,000	0%	-
CONFERENCES & CONVENTIONS	1,184	1,147	1,500	1,000	-33%	(500)
MEMBERSHIPS	1,329	30	500	500	0%	-
CONTRACTED SERVICES	31,328	13,746	20,000	20,000	0%	-
INSURANCE PREMIUMS	3,661	5,346	13,500	7,000	-48%	(6,500)
BANK CHARGES	4,325	6,612	3,000	5,000	67%	2,000
TRANSFER TO RESERVE	-	100,000	100,000	100,000	0%	-
	37,362	159,349	190,280	196,391	3%	6,111
Street Lighting						
MISCELLANEOUS REVENUE	(80)	(80)	-	-	0%	-
STREET LIGHTING SUPPLIES	5,293	15,034	10,000	15,000	50%	5,000
HYDRO	57,747	57,739	60,000	59,009	-2%	(991)
CONTRACTED SERVICES	5,724	18,687	-	15,000	0%	15,000
LONG TERM DEBT PRINCIPAL	35,324	43,018	43,018	51,834	20%	8,816
LONG TERM DEBT INTEREST	65,648	60,709	60,709	54,727	-10%	(5,982)
	169,656	195,107	173,727	195,570	13%	21,843
Storm Sewer Connections						
MATERIALS	8,468	23,240	20,000	20,000	0%	-
CONTRACTED SERVICES	132	19,925	8,000	8,000	0%	-
	8,600	43,165	28,000	28,000	0%	-
Waste Management-Collection						
MATERIALS	163	-	-	-	0%	-
CONTRACTED SERVICES	207,604	190,698	192,000	200,000	4%	8,000
	207,767	190,698	192,000	200,000	4%	8,000
Waste Management-Recycling						
HAZ & SPEC WASTE RECYCLING	(17,730)	(14,508)	(15,000)	(15,000)	0%	-
RECYCLING PARTNERS	(56,584)	(59,624)	(56,000)	(56,000)	0%	-
MISCELLANEOUS REVENUE	(891)	(421)	-	-	0%	-
MATERIALS, SUNDRY AND PROMOTIONS	22,193	625	250	500	100%	250
CONTRACTED SERVICES	181,737	205,921	215,000	230,000	7%	15,000
	128,725	131,993	144,250	159,500	11%	15,250
Waste Management-Landfill Site						
MISCELLANEOUS REVENUE	(136,127)	(168,493)	(140,000)	(140,000)	0%	-
CONSULTANT FEES	30,745	17,949	30,000	30,000	0%	-
CONTRACTED SERVICES	227,207	236,593	240,000	250,000	4%	10,000
	121,826	86,049	130,000	140,000	8%	10,000
Parks-Building Maintenance						
HYDRO	14,191	13,819	16,000	14,123	-12%	(1,877)
	14,191	13,819	16,000	14,123	-12%	(1,877)
Leisure Parks						
SALARIES & WAGES	142,147	127,833	185,000	192,039	4%	7,039
OVERALL BENEFITS	16,747	15,053	20,155	20,335	1%	180
MATERIALS	41,953	30,875	50,000	50,000	0%	-
CELL PHONE	73	459	-	-	0%	-
CONTRACTED SERVICES	49,654	15,506	25,000	25,000	0%	-
	250,575	189,726	280,155	287,374	3%	7,219
Mississagi Park						
MISCELLANEOUS PROV GRANTS	-	(6,180)	-	-	0%	-
FEE, PERMIT & RENT REVENUE	(90,615)	(89,647)	(111,500)	(87,000)	-22%	24,500
CANTEENS	(8,250)	(15,444)	(12,000)	(13,000)	8%	(1,000)
SPONSORSHIP INCOME	(1,992)	(2,250)	(4,500)	(2,000)	-56%	2,500
SALARIES & WAGES	110,315	124,487	120,400	120,400	0%	-
OVERALL BENEFITS	12,295	14,454	14,500	14,500	0%	-
JANITORIAL SUPPLIES	998	1,022	1,200	1,300	8%	100
DIESEL FUEL & GAS	6,499	7,097	6,500	7,300	12%	800
PROPANE	1,171	1,135	1,000	1,000	0%	-
WATER TEST SUPPLY & EQUIPMENT	1,926	475	1,100	2,100	91%	1,000
GENERAL STATIONERY & SUNDRY	467	308	1,000	500	-50%	(500)
INTERNET CHARGES	1,033	2,009	800	1,000	25%	200
RECREATIONAL SUPPLIES & PROGRAMMING	5,464	5,793	7,500	8,500	13%	1,000
CANTEEN SUPPLIES	6,030	8,308	6,000	7,000	17%	1,000
CELL PHONE	-	-	600	-	-100%	(600)
TELEPHONE	737	762	625	650	4%	25
ADVERTISING & PROMOTIONS	5,906	5,647	5,200	5,000	-4%	(200)
CONTRACTED SERVICES	4,064	17,794	16,000	4,000	-75%	(12,000)
SMALL EQUIPMENT MAINTENANCE	627	1,847	2,000	2,000	0%	-
	56,674	77,618	56,425	73,250	30%	16,825
Total Infrastructure Services	6,327,602	6,704,411	7,044,770	6,943,065	-1%	(101,705)

	2018 Actual	2019 Actual (unaudited)	2019 Budget	2020 Budget	Budget % change	Budget \$ change
RECREATION AND CULTURE						
Grant to Renaissance Seniors Centre						
COMMUNITY SERVICES	25,000	25,000	25,000	25,000	0%	-
	25,000	25,000	25,000	25,000	0%	-
Recreation						
BALL PARK RENTAL & REGISTRATIONS	(14,470)	(16,775)	(14,000)	(15,000)	7%	(1,000)
REGULAR SALARIES & WAGES	311,771	160,423	234,000	238,700	2%	4,700
OVERALL BENEFITS	50,178	32,170	50,500	51,200	1%	700
OMERS PENSION	22,259	5,549	25,000	25,200	1%	200
UNIFORMS	2,768	2,167	1,200	1,700	42%	500
GENERAL STATIONERY & PHOTOCOPY	17,650	4,832	3,300	4,500	36%	1,200
CONFERENCES & TRAVEL	3,134	1,440	2,500	2,500	0%	-
MEMBERSHIPS	1,835	(86)	2,400	1,200	-50%	(1,200)
POSTAGE & COURIER	500	518	500	500	0%	-
CELL PHONE	943	1,861	1,420	-	-100%	(1,420)
ADVERTISING, PROMOTIONS & SUNDRY	39,244	8,747	4,630	4,130	-11%	(500)
CONTRACTED SERVICES	-	9,112	8,800	8,800	0%	-
TRANSFER TO RESERVE	5,000	5,000	5,000	5,000	0%	-
	440,811	214,960	325,250	328,430	1%	3,180
Multi Media Youth Activities						
MISCELLANEOUS PROV GRANTS	-	(31,122)	-	-	0%	-
MISCELLANEOUS REVENUE	(2,709)	(541)	(25,688)	-	-100%	25,688
TEMPORARY SALARIES & WAGES	11,320	28,718	25,750	4,264	-83%	(21,486)
OVERALL BENEFITS	-	3,407	4,510	333	-93%	(4,177)
ADVERTISING, PROMOTIONS & SUNDRY	1,077	448	2,200	2,200	0%	-
	9,688	909	6,772	6,797	0%	25
Programming						
MISCELLANEOUS GRANTS	(3,360)	(2,525)	-	-	0%	-
ADMISSION FEES & DONATIONS	(13,728)	(15,607)	(15,000)	(15,000)	0%	-
TEMPORARY SALARIES & WAGES	45,927	59,743	43,410	42,950	-1%	(460)
OVERALL BENEFITS	5,225	6,914	4,240	4,100	-3%	(140)
SUNDRY, FIRST AID & REC EXPENSES	1,130	4,758	3,250	3,830	18%	580
CELL PHONE	323	714	600	-	-100%	(600)
ADVERTISING & PROMOTIONS	-	688	920	700	-24%	(220)
CONTRACTED SERVICES	1,638	6,935	1,900	1,900	0%	-
	37,155	61,619	39,320	38,480	-2%	(840)
Stone Ridge Golf Course						
ELLIOT LAKE RETIREMENT LIVING						
TRANSFER FROM RESERVE	-	(83,471)	-	(70,898)	0%	(70,898)
CONTRACTED SERVICES	71,510	100,378	60,000	130,898	118%	70,898
TRANSFER TO RESERVE	90,000	90,000	90,000	30,000	-67%	(60,000)
	161,510	106,907	150,000	90,000	-40%	(60,000)
Mount Dufour Ski Hill						
TRANSFER FROM RESERVE	-	(75,590)	(100,000)	-	-100%	100,000
EQUIPMENT REPAIRS	4,000	4,308	4,000	4,000	0%	-
ADVERTISING & PROMOTIONS	7,333	3,867	7,700	7,700	0%	-
CONTRACTED SERVICES	-	58,964	100,000	-	-100%	(100,000)
TRANSFER TO RESERVE	25,000	25,000	25,000	55,000	120%	30,000
	36,333	16,549	36,700	66,700	82%	30,000
Ice Fishing Derby						
ADMISSION FEES		(47,600)	(49,900)	(49,900)	0%	-
CORPORATE SPONSORSHIPS		(1,000)	(1,500)	(1,500)	0%	-
GENERAL EXPENSES & ADVERTISING		4,990	8,460	8,660	2%	200
CONTRACTED SERVICES		665	1,100	900	-18%	(200)
GRANTS & DONATIONS		1,350	1,500	1,500	0%	-
PRIZES & AWARDS		39,222	40,340	40,340	0%	-
		(2,374)	-	-	0%	-
Street Dance						
ADMISSION FEES		(24,017)	(26,000)	(26,000)	0%	-
MISCELLANEOUS REVENUE		(22,689)	(22,000)	(22,000)	0%	-
GENERAL EXPENSES & ADVERTISING		16,715	20,903	20,903	0%	-
CONTRACTED SERVICES		50,044	46,097	46,097	0%	-
GRANTS & DONATIONS		2,000	2,500	(19,000)	-860%	(21,500)
CANCELLED IN 2020 BUDGET		22,053	21,500	-	-100%	(21,500)
Winterfest						
GENERAL EXPENSES & ADVERTISING		2,885	3,190	3,190	0%	-
CONTRACTED SERVICES		8,594	6,670	6,670	0%	-
GRANTS & DONATIONS		800	500	500	0%	-
		12,279	10,360	10,360	0%	-
Canada Day Festival						
GENERAL STATIONERY & OFFICE		-	500	500	0%	-
SUNDRY EXPENSES		1,745	1,800	1,800	0%	-
ADVERTISING & PROMOTIONS		1,667	2,600	2,600	0%	-
OUTSIDE PRINTING		32	250	250	0%	-
CONTRACTED SERVICES		22,023	21,595	21,595	0%	-
	-	25,468	26,745	26,745	0%	-

	2018 Actual	2019 Actual (unaudited)	2019 Budget	2020 Budget	Budget % change	Budget \$ change
Drag Races						
ADMISSION, BEVERAGE, AND VENDOR FEES	(66,074)	(70,231)	(77,200)	(77,200)	0%	-
REGISTRATIONS	(60,310)	(88,850)	(63,000)	(63,000)	0%	-
ADVERTISING AND MISC REVENUE	(16,694)	(39,707)	(30,500)	(30,500)	0%	-
TRANSFER FROM RESERVE	-	(37,400)	-	-	0%	-
DISTRIBUTED WAGES	-	8,081	-	-	0%	-
GENERAL STATIONERY & SUNDRY	5,917	8,529	4,100	4,100	0%	-
EQUIPMENT AND RECREATION SUPPLIES	9,962	20,727	12,600	12,600	0%	-
ANCILLIARY SERVICES	4,914	5,118	4,500	4,500	0%	-
ON & OFF TRACK ENTERTAINMENT	10,385	20,458	17,500	20,000	14%	2,500
ADVERTISING & PROMOTIONS	22,134	23,713	27,000	27,000	0%	-
CONTRACTED SERVICES & SECURITY	70,233	83,718	60,500	60,500	0%	-
VEHICLE & MACHINERY RENTAL	4,226	1,696	3,500	3,500	0%	-
GRANTS, DONATIONS & VOLUNTEER EXP	16,203	16,162	14,000	14,000	0%	-
INSURANCE PREMIUMS	5,961	5,953	6,250	6,250	0%	-
PRIZES & AWARDS	35,760	47,688	36,000	36,000	0%	-
	42,617	5,655	15,250	17,750	16%	2,500
Collins Hall						
MISCELLANEOUS GRANTS	-	(1,000)	-	-	0%	-
BUILDING & FACILITIES RENT	(18,975)	(22,272)	(15,000)	(18,000)	20%	(3,000)
PROGRAMMING REVENUE	(4,478)	(4,690)	(4,000)	(4,000)	0%	-
TEMPORARY SALARIES & WAGES	39,519	34,181	16,300	16,300	0%	-
OVERALL BENEFITS	3,992	3,363	1,460	1,400	-4%	(60)
ADVERTISING & SUNDRY	1,404	6,470	5,500	5,500	0%	-
	21,461	16,052	4,260	1,200	-72%	(3,060)
Centennial Arena						
BUILDING & FACILITIES RENT	(3,332)	-	(6,000)	(6,300)	5%	(300)
JUNIOR A HOCKEY	(14,403)	(12,901)	(20,000)	(20,000)	0%	-
MINOR HOCKEY	(41,454)	(27,671)	(35,000)	(35,000)	0%	-
OTHER EVENTS	(12,894)	(13,474)	(12,000)	(12,300)	3%	(300)
ADVERTISING REVENUE & DONATIONS	-	(600)	-	-	0%	-
PUBLIC SKATING	(5,748)	(1,192)	(6,000)	(6,300)	5%	(300)
FIGURE SKATING	(9,560)	(5,189)	(6,000)	(6,000)	0%	-
TEMPORARY SALARIES & WAGES	10,151	6,380	12,200	12,200	0%	-
OVERALL BENEFITS	2,268	844	870	800	-8%	(70)
GENERAL STATIONERY & SUNDRY	-	1,832	200	800	300%	600
UNIFORMS, ADVERTISING & PROMOTIONS	244	321	500	500	0%	-
SPONSORSHIP	10,000	5,000	10,000	10,000	0%	-
	(64,728)	(46,649)	(61,230)	(61,600)	1%	(370)
Centennial Arena-Canteen						
REVENUE	(22,045)	(22,446)	(20,000)	(23,000)	15%	(3,000)
TEMPORARY SALARIES & WAGES	12,794	9,486	14,550	14,850	2%	300
OVERALL BENEFITS	1,074	702	1,175	1,100	-6%	(75)
SUNDRY, ADVERTISING AND PROMOTION	-	-	-	500	0%	500
FOOD PURCHASE	12,004	14,584	12,000	12,000	0%	-
	3,827	2,327	7,725	5,450	-29%	(2,275)
Municipal Pool						
MISCELLANEOUS PROV GRANTS	(6,785)	-	-	-	0%	-
ADMISSION FEES	(68,578)	(62,494)	(61,500)	(64,000)	4%	(2,500)
BUILDING & FACILITIES RENT	(38,375)	(30,541)	(35,000)	(35,000)	0%	-
VENDING MACHINES & MISCELLANEOUS	(6,850)	(3,424)	(6,000)	(6,000)	0%	-
MEMBERSHIPS	(36,234)	(57,223)	(48,000)	(48,000)	0%	-
BOUTIQUE SALES	-	-	-	(2,000)	0%	(2,000)
FIRST AID COURSE	-	-	-	(1,000)	0%	(1,000)
BOUTIQUE COST OF SALES	-	-	-	2,000	0%	2,000
REGULAR SALARIES & WAGES	305,857	280,725	305,850	307,820	1%	1,970
OVERALL BENEFITS	38,039	46,722	48,777	48,300	-1%	(477)
OMERS PENSION	7,603	9,730	9,347	9,530	2%	183
FIRST AID SUPPLIES	456	384	400	400	0%	-
GENERAL STATIONERY & OFFICE EQUIPMENT	-	3,022	3,500	6,500	86%	3,000
REC SUPPLIES & EQUIPMENT MAINTENANCE	5,466	521	9,900	5,800	-41%	(4,100)
SUNDRY, ADVERTISING AND PROMOTION	6,433	7,092	6,500	6,500	0%	-
CONFERENCES & CONVENTIONS	660	-	1,500	750	-50%	(750)
MEMBERSHIPS	-	100	600	600	0%	-
CERTIFICATION & TRAINING	11,212	2,995	7,000	7,000	0%	-
CELL PHONE	70	673	700	-	-100%	(700)
CONTRACTED SERVICES	-	-	-	1,000	0%	1,000
PENALTY & BANK CHARGES	-	-	1,800	1,800	0%	-
	218,974	198,281	245,374	242,000	-1%	(3,374)
Municipal Beaches						
INSTRUCTIONAL FEES - PUBLIC	-	-	-	(800)	0%	(800)
TEMPORARY SALARIES & WAGES	68,155	62,964	67,770	67,560	0%	(210)
OVERALL BENEFITS	7,311	6,253	4,600	4,240	-8%	(360)
FIRST AID SUPPLIES	539	24	500	500	0%	-
HYDRO	157	163	200	167	-17%	(33)
SUNDRY, ADVERTISING AND PROMOTION	5,285	6,735	2,200	3,000	36%	800
CELL PHONE	225	682	200	-	-100%	(200)
	81,671	76,823	75,470	74,667	-1%	(803)
Westview Trailer Park						
PARK PERMITS	(22,523)	(23,258)	(21,000)	(23,000)	10%	(2,000)
PARK RENTALS	-	-	-	(500)	0%	(500)
TEMPORARY SALARIES & WAGES	-	-	6,500	6,160	-5%	(340)
OVERALL BENEFITS	-	-	-	560	0%	560
MATERIALS	-	-	-	500	0%	500
HYDRO	2,066	2,034	2,500	2,078	-17%	(422)
CONTRACTED SERVICES	183	4,587	400	400	0%	-
	(20,275)	(16,637)	(11,600)	(13,802)	19%	(2,202)

	2018 Actual	2019 Actual (unaudited)	2019 Budget	2020 Budget	Budget % change	Budget \$ change
Trails						
MISCELLANEOUS PROV GRANTS	(78,229)	-	(53,320)	-	-100%	53,320
MISCELLANEOUS REVENUE	(1,876)	(2,454)	(2,000)	(2,000)	0%	-
TEMPORARY SALARIES & WAGES	23,093	14,788	14,920	-	-100%	(14,920)
OVERALL BENEFITS	-	1,768	1,048	-	-100%	(1,048)
MATERIALS & SIGNAGE	-	50,825	77,100	77,100	0%	-
SUPPLIES & EQUIPMENT	12,496	8,703	5,350	3,350	-37%	(2,000)
SUNDRY, ADVERTISING AND PROMOTION	-	3,388	12,140	12,140	0%	-
CELL PHONE	-	315	150	-	-100%	(150)
CONTRACTED SERVICES	-	-	71,000	35,648	-50%	(35,352)
TRANSFER TO RESERVE	20,000	20,000	20,000	20,000	0%	-
	(24,516)	97,333	146,388	146,238	0%	(150)
Trailhead						
MISCELLANEOUS PROV GRANTS	-	(3,658)	(18,664)	-	-100%	18,664
TEMPORARY SALARIES & WAGES	2,553	6,608	2,700	6,750	150%	4,050
OVERALL BENEFITS	277	1,018	250	460	84%	210
BUILDING MAINTENANCE	4,777	321	10,000	5,200	-48%	(4,800)
MATERIALS	370	317	500	500	0%	-
CONTRACTED SERVICES	69,526	16,492	30,000	11,586	-61%	(18,414)
BUILDING RENT	-	6,000	6,000	6,000	0%	-
	77,503	27,099	30,786	30,496	-1%	(290)
Skatepark						
CONTRACTED SERVICES	7,220	499	2,500	2,500	0%	-
	7,220	499	2,500	2,500	0%	-
Welcome Centre						
PROVINCIAL GRANT	(600)	-	-	-	0%	-
ATV TRAIL PERMITS	(1,809)	341	-	-	0%	-
CANTEEN & SOUVENIR REVENUE	(892)	(1,077)	(1,600)	(1,600)	0%	-
MISCELLANEOUS REVENUE	-	1,435	(4,400)	(400)	-91%	4,000
TEMPORARY SALARIES & WAGES	85,119	92,800	45,720	45,720	0%	-
OVERALL BENEFITS	8,803	10,079	4,860	4,690	-3%	(170)
GENERAL STATIONERY & OFFICE	301	787	200	200	0%	-
SUNDRY, ADVERTISING AND PROMOTION	1,645	6,763	2,800	2,800	0%	-
CELL PHONE	20	314	-	-	0%	-
PENALTY & BANK CHARGES	3,739	4,149	3,000	3,000	0%	-
	96,327	115,590	50,580	54,410	8%	3,830
Miners Monument Park						
SOUVENIR (MEMORIAL BRICKS)	(5,300)	(2,720)	(5,000)	(5,000)	0%	-
ADVERTISING & PROMOTIONS	1,314	712	1,000	1,000	0%	-
CONTRACTED SERVICES	6,333	4,059	5,000	5,000	0%	-
TRANSFER TO RESERVE	-	-	1,500	1,500	0%	-
	2,347	2,051	2,500	2,500	0%	-
Arts & Culture						
ADMISSION FEES	(2,703)	(1,252)	(23,600)	(17,816)	-25%	5,784
BUILDING & FACILITIES RENT	(75,454)	(21,655)	(72,310)	(10,000)	-86%	62,310
CANTEENS & MISCELLANEOUS REVENUE	(3,570)	(5,221)	(1,070)	(900)	-16%	170
PUBLIC DONATIONS & SPONSORSHIP	(2,111)	(750)	(7,200)	(5,200)	-28%	2,000
REGULAR SALARIES & WAGES	96,920	115,561	102,700	106,810	4%	4,110
OVERALL BENEFITS	16,499	21,301	19,940	20,110	1%	170
OMERS PENSION	7,458	9,497	7,345	7,320	0%	(25)
SUPPLIES & EQUIPMENT	15,243	7,076	12,860	12,860	0%	-
MUNICIPAL TAXES	8,471	1,251	-	-	0%	-
SUNDRY, ADVERTISING AND PROMOTION	2,423	6,502	10,600	6,600	-38%	(4,000)
CONFERENCES & CONVENTIONS	-	-	2,050	500	-76%	(1,550)
PROGRAMMING EXPENSE	-	11,999	12,000	12,000	0%	-
TRAINING COURSES - IN-HOUSE	250	995	1,100	1,100	0%	-
OFFICE SUPPLIES, POSTAGE & PHOTOCOPY	484	2,411	80	80	0%	-
CELL PHONE	377	587	800	-	-100%	(800)
CONTRACTED SERVICES	6,134	1,222	-	-	0%	-
TRANSFER TO RESERVE	600	-	-	-	0%	-
	71,021	149,525	65,295	133,464	104%	68,169
Arts Tour						
REVENUE, DONATIONS & SPONSORSHIP	(5,433)	(6,838)	(7,120)	(7,120)	0%	-
SUPPLIES & EQUIPMENT	117	110	250	250	0%	-
SUNDRY, ADVERTISING AND PROMOTION	7,629	12,992	12,620	12,620	0%	-
	2,314	6,265	5,750	5,750	0%	-
Nuclear Museum						
MUSEUM & OTHER GRANTS	(13,695)	(9,450)	(6,000)	(10,900)	82%	(4,900)
ADMISSIONS, CANTEEN, & SOUVENIRS	(6,188)	(2,063)	(4,900)	(1,500)	-69%	3,400
REGULAR SALARIES & WAGES	81,962	117,421	73,395	74,340	1%	945
OVERALL BENEFITS	15,905	22,056	16,630	16,720	1%	90
OMERS PENSION	4,989	5,062	4,930	5,020	2%	90
GENERAL STATIONERY & COURIER SERVICES	890	1,029	2,250	750	-67%	(1,500)
SOUVENIR	4,661	918	2,500	1,000	-60%	(1,500)
SUNDRY, ADVERTISING AND PROMOTION	8,793	14,868	12,000	11,000	-8%	(1,000)
MEMBERSHIPS	-	467	450	450	0%	-
CELL PHONE	660	1,208	710	-	-100%	(710)
CONTRACTED SERVICES	2,046	11,682	4,500	14,500	222%	10,000
PENALTY & BANK CHARGES	489	754	500	500	0%	-
	100,512	163,952	106,965	111,880	5%	4,915
Community Events						
CONTRACTED SERVICES	7,524	13,265	10,000	10,000	0%	-
	7,524	13,265	10,000	10,000	0%	-

	2018 Actual	2019 Actual (unaudited)	2019 Budget	2020 Budget	Budget % change	Budget \$ change
Special Events						
ADMISSIONS, DONATIONS, SPONSORS, & MISC	(99,064)	(13,645)	-	-	0%	-
DISTRIBUTED WAGES	-	-	-	-	0%	-
GENERAL STATIONERY & COURIER SERVICES	669	1,113	-	-	0%	-
SUNDRY, ADVERTISING AND PROMOTION	30,868	10,500	6,100	1,900	-69%	(4,200)
VOLUNTEER DINNER	-	-	-	4,200	0%	4,200
CONTRACTED SERVICES	66,564	8,188	1,100	1,100	0%	-
BUILDING RENTAL	-	-	-	-	0%	-
GRANTS, DONATIONS, PRIZES AND AWARDS	45,098	1,150	-	-	0%	-
	44,135	7,306	7,200	7,200	0%	-
Economic Development						
MISCELLANEOUS FEDERAL GRANTS	-	-	(31,500)	(35,000)	11%	(3,500)
MISCELLANEOUS REVENUE	(3,358)	(2,255)	(1,500)	(2,500)	67%	(1,000)
TRANSFER FROM RESERVE	(236,370)	(150,000)	(150,000)	-	-100%	150,000
REGULAR SALARIES & WAGES	143,970	122,011	182,464	185,290	2%	2,826
OVERALL BENEFITS	27,960	27,574	38,000	35,310	-7%	(2,690)
OMERS PENSION	14,790	12,144	15,100	15,010	-1%	(90)
GENERAL STATIONERY & PHOTOCOPY	861	368	1,870	950	-49%	(920)
CONFERENCES & CONVENTIONS	3,773	464	7,500	3,000	-60%	(4,500)
MEMBERSHIPS	3,841	2,586	12,050	7,500	-38%	(4,550)
CELL PHONE	268	776	700	-	-100%	(700)
ADVERTISING & PROMOTIONS	18,116	31,270	38,000	38,000	0%	-
CONTRACTED SERVICES	79,065	112,932	200,000	100,000	-50%	(100,000)
TRANSFER TO RESERVE	182,305	-	-	25,000	0%	25,000
	235,220	157,870	312,684	372,560	19%	59,876
EDO Projects						
MISCELLANEOUS FEDERAL GRANTS	(2,488)	-	-	-	0%	-
CONTRACTED SERVICES	-	13,856	-	-	0%	-
	(2,488)	13,856	-	-	0%	-
Total Community Services	1,611,165	1,473,831	1,657,544	1,735,175	5%	77,631
OUTSIDE BOARDS AND AGENCIES					0%	
Police Services Administration						
HONORARIUM	2,000	2,000	2,500	2,000	-20%	(500)
BENEFITS & SUNDRY	2,046	12	-	-	0%	-
SUNDRY EXPENSES	-	-	-	-	0%	-
	4,046	2,012	2,500	2,000	-20%	(500)
Ontario Provincial Police						
SOLICITOR GENERAL (UFTG)	(10,737)	-	(100,000)	-	-100%	100,000
MISCELLANEOUS PROV GRANTS	(69,195)	(165,014)	-	(100,000)	0%	(100,000)
CONTRACTED SERVICES	2,852,876	2,878,363	2,919,820	3,011,397	3%	91,577
DISPATCH SERVICE	6,366	6,026	-	6,300	0%	6,300
RIDE PROGRAM	9,729	8,099	10,000	9,500	-5%	(500)
	2,789,040	2,727,474	2,829,820	2,927,197	3%	97,377
Algoma Health Unit						
	361,260	363,066	363,066	390,795	8%	27,729
	361,260	363,066	363,066	390,795	8%	27,729
Algoma District Services Board						
Paramedic Services	1,016,694	1,026,108	1,002,701	1,012,880	1%	10,179
Social Assistance	335,209	354,212	500,659	326,641	-35%	(174,018)
Housing Services	652,037	667,250	637,984	658,648	3%	20,664
Board	-	-	-	23,005	0%	23,005
Children's Services	164,858	169,355	170,073	167,172	-2%	(2,901)
	2,168,798	2,216,926	2,311,417	2,188,346	-5%	(123,071)
Public Library						
LIBRARIES GRANT	(37,522)	(37,522)	(36,170)	(36,170)	0%	-
MISCELLANEOUS PROV GRANTS	-	-	(1,360)	(1,360)	0%	-
GENERAL REVENUES	(15,890)	(17,119)	(14,420)	(16,770)	16%	(2,350)
TRANSFER FROM RESERVE	(4,935)	(120,000)	(120,000)	-	-100%	120,000
TRANSIT REVENUES	(2,858)	(3,292)	(2,000)	(2,900)	45%	(900)
SALARIES & WAGES	265,759	250,969	271,156	254,370	-6%	(16,786)
BENEFITS	30,460	35,984	38,990	46,585	19%	7,595
OMERS PENSION	20,702	17,142	19,500	19,930	2%	430
BUILDING MAINTENANCE & SUPPLIES	3,277	6,500	4,460	6,900	55%	2,440
GENERAL STATIONERY & PHOTOCOPY	7,502	6,102	7,470	7,190	-4%	(280)
CIRCULATION/CATALOGUE SYSTEM	2,380	1,764	2,494	2,494	0%	-
BOOKS, SUBSCRIPTIONS, AUDIO & VIDEO	63,201	51,687	60,490	59,610	-1%	(880)
INTERNET CHARGES	177	180	400	400	0%	-
CONFERENCES, TRAINING & MEMBERSHIP	239	225	1,890	750	-60%	(1,140)
PROGRAMMING EXPENSE	3,117	2,895	4,500	4,000	-11%	(500)
TELEPHONE	3,062	2,949	3,840	3,840	0%	-
ADVERTISING & PROMOTIONS	2,166	480	1,770	1,000	-44%	(770)
CONTRACTED SERVICE	476	476	550	550	0%	-
BUILDING RENTAL	26,965	177,903	197,553	197,553	0%	-
OFFICE EQUIPMENT	4,789	4,473	5,170	5,100	-1%	(70)
INSURANCE PREMIUMS	-	-	3,500	3,500	0%	-
TRANSFER TO RESERVE	2,858	3,292	2,000	2,900	45%	900
AUDIT & ACCOUNTING	2,648	2,805	2,650	2,650	0%	-
	378,573	387,893	454,433	562,122	24%	107,689
Total Boards and Agencies	5,701,717	5,697,371	5,961,237	6,070,460	2%	109,223